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THE ARMY BUDGET

**1999 President's Budget
Assistant Secretary of the Army for
Financial Management and Comptroller
April 1998**

**America's Army:
One Team, One Fight, One Future**



READINESS



MODERNIZATION



FORCE STRUCTURE



QUALITY of LIFE

The Army Budget

Preface

The Army Budget "Green Book" is prepared by the Army Budget Office, Office of the Assistant Secretary of the Army for Financial Management & Comptroller, Headquarters, Department of the Army, Washington, D.C. 20310-0109, commercial telephone number (703) 697-6241, DSN 227-6241. Its purpose is to provide the Army leadership, OSD and members of Congress and their staffs a reference to the Army's FY 1999 Budget Request (President's Budget) as submitted to Congress on February 3, 1998. It is not intended to be used as a substitute for the official budget submission. The following clarification of information in the "Green Book" is provided:

- The FY 1997 information reflects actuals and represents the FY 1997 column of the FY 1999 President's Budget.
- The FY 1998 information represents the FY 1998 column of the FY 1999 President's Budget.
- The FY 1999 information represents the Army's request to Congress for the budget year.
- All dollar figures represent Total Obligation Authority (TOA) in current dollars, unless stated otherwise on individual charts.
- Number totals on some charts may not add due to rounding.
- Questions concerning the source or interpretation of the information in this booklet may be directed to the Budget Formulation Division, Army Budget Office (SAFM-BUC-F), at Commercial (703) 697-6241 or DSN 227-6241.

This year's Green Book is available electronically on
our World Wide Web site at
<http://www.asafm.army.mil/budget/ArmyBudget.htm>

PAPER COPIES OF GREEN BOOK ARE NO
LONGER AVAILABLE THROUGH
DISTRIBUTION.

FY 1999 ...

The FY99 budget reflects a balanced assessment of the Army's needs and priorities. It seeks to preserve readiness, enhance modernization, integrate the force structure, and maintain quality of life. It makes significant progress toward fully digitizing the Army. It sustains and propels the force structure in the direction of a more "seamless" Total Army, seeking improvements in AC/RC integration and communication. It continues to focus on maintaining quality of life for soldiers and their families. The FY99 budget also reflects the Army's continuing effort to seek efficiencies and savings through competition and reductions in obsolete infrastructure. Once achieved, these savings can be harvested and reinvested to improve readiness, modernization, and soldiers' quality of life.

The Army has worked hard to achieve a balance between readiness and modernization. This has been a substantial challenge in FY99. Nevertheless, the Army's commitment to soldiers remains steadfast. The Army continues the fight to provide them the best quality of life, the toughest, most realistic training, and the most capable equipment in the world.

The **Army Budget**

The Army Vision 1

Strategic Force 5

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The Army Vision

The World's Best Army, a Full Spectrum Force. Trained and Ready for Victory. A Total Force of Quality Soldiers and Civilians

- **A Values-Based Organization**
- **An Integral Part of the Joint Team**
- **Equipped with the Most Modern Weapons and Equipment the Country Can Provide**
- **Able to Respond to Our Nation's Needs**
- **Changing to Meet Challenges of Today . . . Tomorrow . . . the 21st Century**

**America's Army: One Team, One Fight,
One Future**

Achieving Our Vision



- **The Creation of a Modernized, Networked, and Digitized Force Capable of Meeting Our Nation's Security Challenges . . .**



- **A Total Force Capable of Executing the Full Spectrum of Operations While Protecting and Preserving Our Most Precious Resource-- America's Sons and Daughters--Our Soldiers . .**

2

The Way Ahead

- **Army Readiness**

- Funding Anticipated Deployments Preserves Readiness
- Readiness Becomes the First Casualty of Failed Efficiencies
- Training - Ensuring Our Forces Are Ready to Go All the Time

- **Key Modernization Programs**

- Networking and Digitization
- Combat Overmatch
- Recapitalization
- ARNG and USAR Transformation

- **People**

- Balanced End Strength, PERSTEMPO, and Resources
- Adequate and Predictable Quality of Life

Readiness is Our #1 Priority

- **Maintain O&M Account Balance**
 - OPTEMPO funding meets National Military Strategy and Defense Program Guidance with Risk
 - Base Support Is Underfunded
- **Fund Anticipated Deployments**
 - Reimbursements for Deployments Must Be Timely
 - Unanticipated Deployments Always Cost Us Money--Readiness Accounts Are Typically the Billpayers
- **Maintain Efficiencies**
 - \$1.3B in Planned FY99 Savings--Budgeted Investments to Realize These Efficiencies

Readiness

3

Modernization Equals Future Readiness

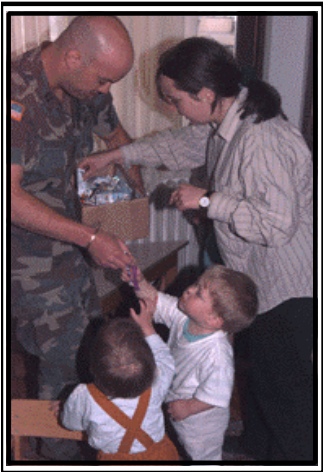


- **Continue Funding for Major Programs**
- **Increase Funding for Digitization Strategy**
- **Increase Funding for RC Modernization**

People



- **We Have Sized the Force to Meet Our Commitments--Matching Appropriations to Authorizations Provides Balance**

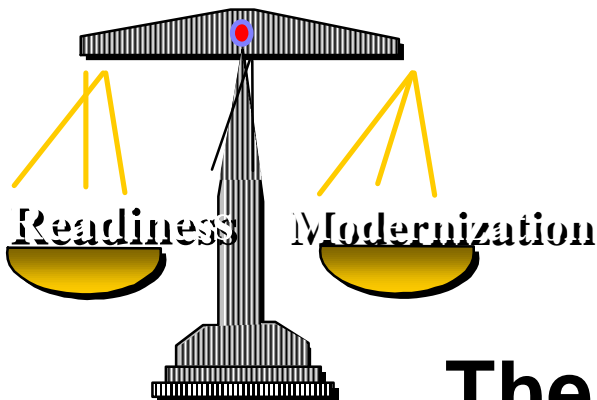


- **Adequate and Predictable Quality of Life**
 - Pay and Entitlements
 - Housing (Family and Single-Soldier)
 - Quality Medical Care
 - Keep Faith with Army Retirees

They Have Responded When Needed -- We Must Support Them

4

Quality of Life



The Bottom Line



- **Matching Resources with Strategy will enable the Army to Balance Readiness and Modernization and Meet National Military Strategy Objectives**

Strategic Force

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Combat Force Structure page 6

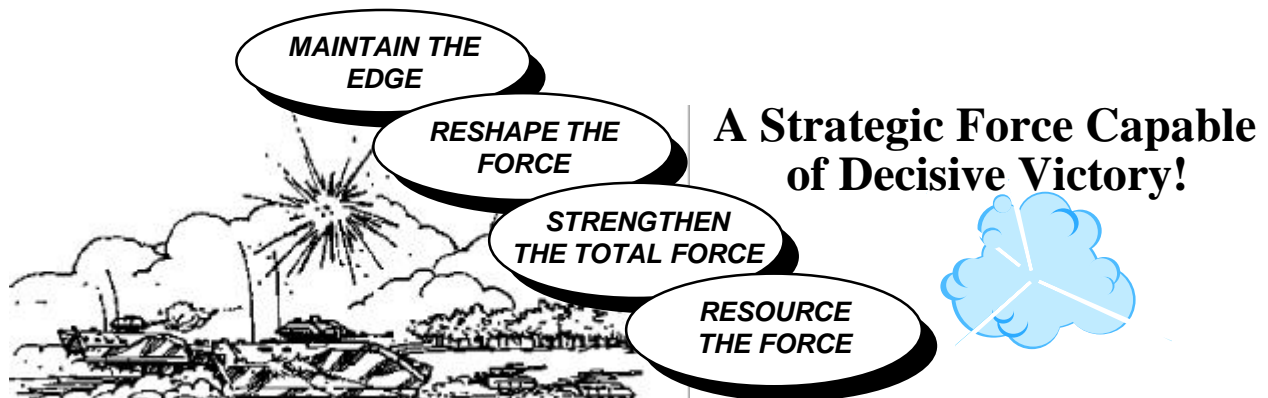
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Civilian Component page 12

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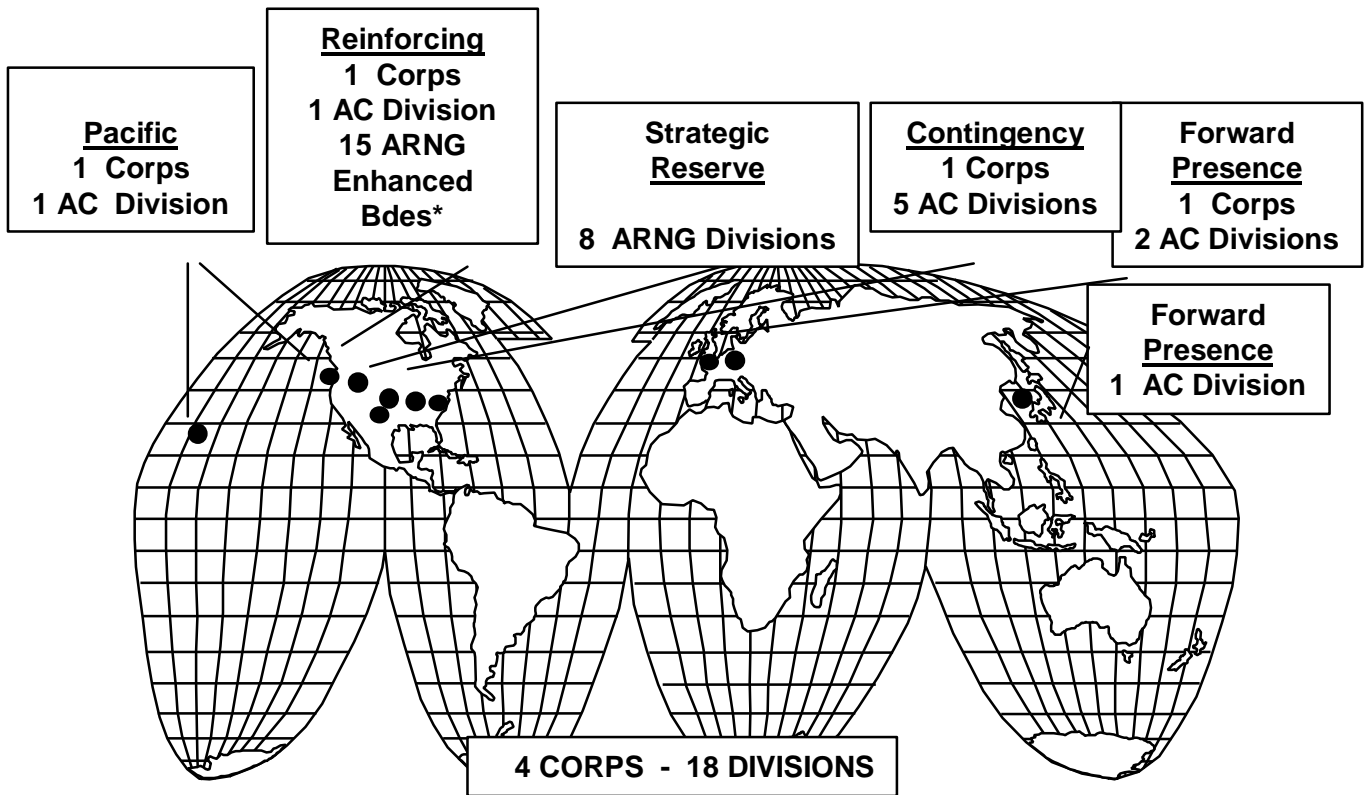
America's Army

*A Total Force...Trained & Ready to Fight...
Serving the Nation at Home and Abroad...*

18 Division Stationing in FY 99

6

Combat Force Structure



* Brigades in transition to enhanced status

America's Active Army has changed!!!



From a *Forward-Deployed Army*...

Combat Force Structure

7

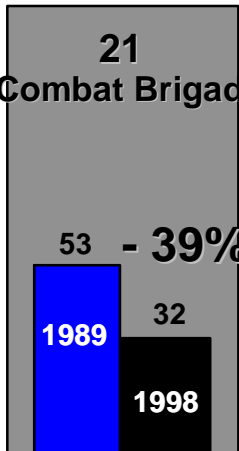
To a *Power Projection Army* based in the U.S.
... and ready to deploy anywhere needed!

From 18 Active Army Combat Divisions in 1989:

1st ID (M)	7th ID (L)	82d ABN
2nd ID (M)	8th ID (M)	101st ABN (AA)
3rd ID (M)	9th ID (Mtr)	1st AD
4th ID (M)	10th MTN (L)	2nd AD
5th ID (M)	24th ID (M)	3d AD
6th ID (L)	25th ID (L)	1st CAV

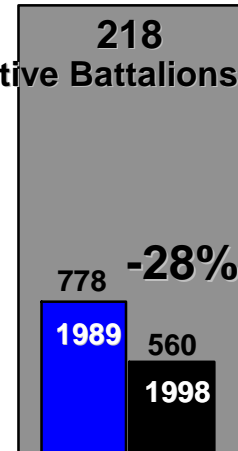
To the Current 10 Active Army Combat Divisions:

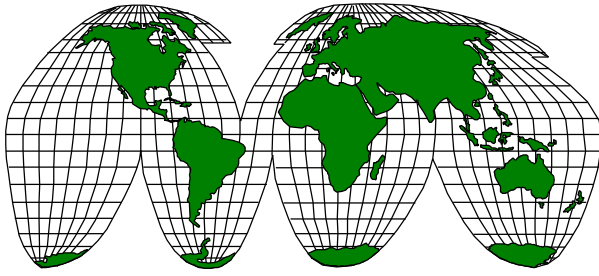
21
Active Combat Brigades Cut



1st ID (M)	25th ID (L)
2nd ID (M)	82d ABN
3rd ID (M)	101st ABN (AA)
4th ID (M)	1st AD
10th MTN (L)	1st CAV

218
Active Battalions Cut





The Army Power Projection Capability for the Future

8

Power Projection

- A force with a full range of capabilities, able to deploy rapidly by land, air or sea.
- Modernized Army installations that enhance mobilization and deployment.
- State-of-the-art, integrated information management to plan and monitor power projection.
- Globally pre-positioned equipment and responsive war reserve support.
- Army power projection objectives:
 - *Provide a tailorable Corps of up to five Divisions with forcible entry capability.*
 - *Lead Brigade on the ground by C+4.*
 - *Lead Division on the ground by C+12.*
 - *Two armored/mechanized Divisions from CONUS by C+30.*
 - *A Corps and COSCOM by C+75.*
 - *Sufficient supplies (pre-positioned afloat) properly sequenced to arrive and sustain the force until establishment of lines of communication.*

**Summary of
Combat Force Structure
Changes**

UNITS	FY98*	DELTA	FY99
ACTIVE			
<u>Corps</u>	<u>4</u>	<u>0</u>	<u>4</u>
<u>Divisions</u>	<u>10</u>	<u>0</u>	<u>10</u>
4 Mech/2 Armor	6	0	6
2 Lt/1 Abn/1 AA	4	0	4
<u>ACR**</u>	<u>2</u>	<u>0</u>	<u>2</u>
1 Armor	1	0	1
1 Lt	1	0	1
ARNG			
<u>Divisions</u>	<u>8</u>	<u>0</u>	<u>8</u>
1 Mech/3Armor	4	0	4
3 Medium	3	0	3
1 Lt	1	0	1
<u>Sep Bdes***</u>	<u>3</u>	<u>0</u>	<u>3</u>
1 Armor	1	0	1
1 Infantry	1	0	1
1 Scout Group	1	0	1
<u>Enhanced Bdes</u>	<u>15</u>	<u>0</u>	<u>15</u>
5 Mech/2 Arm/1 ACR	8	0	8
7 Infantry	7	0	7

- * Reflects status at year end
- ** Does not include 11th ACR Brigade and 3rd Infantry Regt.
- *** Plus Alaska Scout Group (+1)

FY99
CORPS
I CORPS
III CORPS
V CORPS
XVIII ABN CORPS
AC DIVISIONS
1ST CAV
1ST ID(M)
1ST AD
2ND ID(M)
3RD ID(M)
4TH ID(M)
10TH MTN (L)
25TH ID(L)
82ND ABN
101ST ABN (AA)



Military Personnel (Strength in 000s)			
	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Active Component	491	488	480
Officer	(79)	(79)	(78)
Enlisted	(408)	(405)	(398)
Cadet	(4)	(4)	(4)
Reserve Component	867	852	834
Selected Reserve	583	570	565
USAR	(213)	(208)	(208)
ARNG	(370)	(362)	(357)
IRR-USAR	273	271	258
ING	<u>11</u>	<u>11</u>	<u>11</u>
Total Military*	1,358	1,340	1,314

*Totals may not add due to rounding

THE TOTAL ARMY FY99

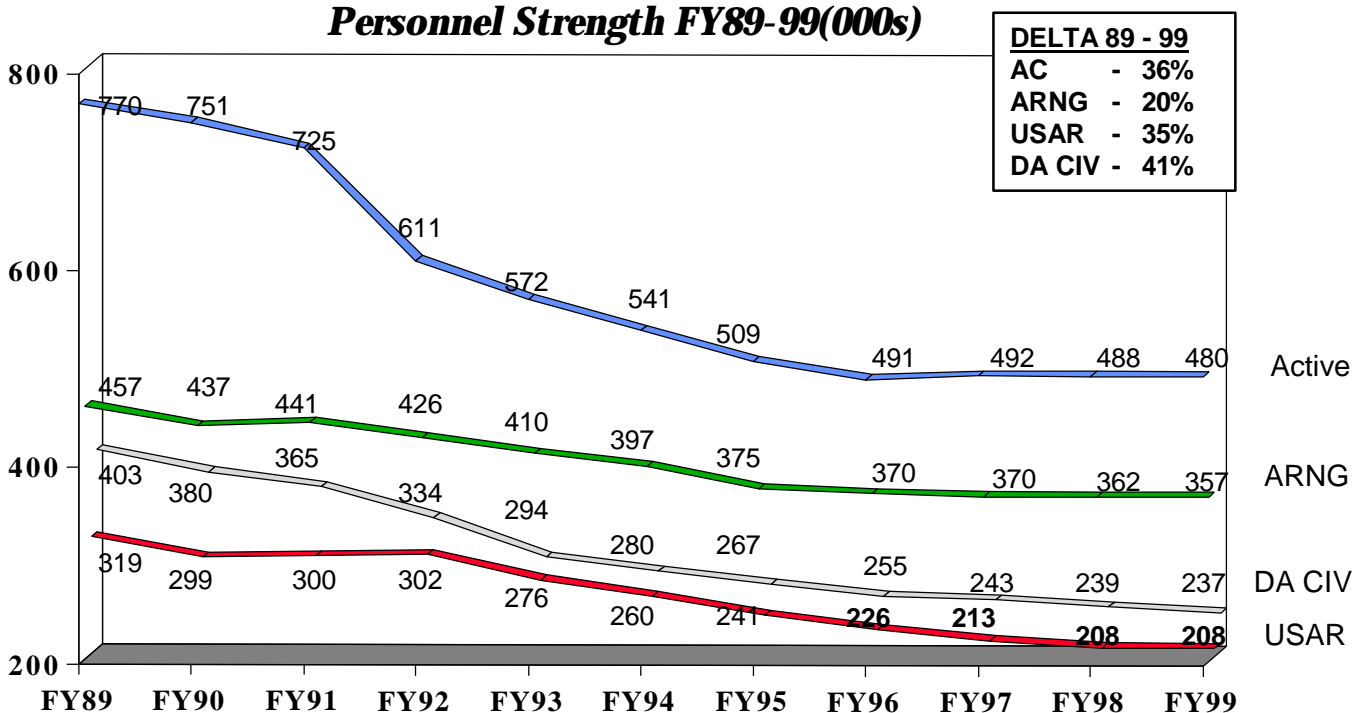
Missions of Army Forces (with Allies and Forces of other U.S. Services):

- Deter aggression or coercion against the U.S., its allies, and national interests abroad
- If deterrence fails, fight and win across the spectrum of conflict anywhere
- Provide a full range of options to promote international stability
- Support domestic civil authority

To accomplish these missions, the Total Army consists of the following Components:

- **Active Component** *Forms the nucleus of the initial forces for combat*
- **Reserve Component** *Reinforces/augments active forces, individual replacements*
- **Civilian Component** *Provides critical support and sustainment*

Personnel Strength FY89-99(000s)



“Soldiers are our credentials.”

-- General Dennis J. Reimer, Chief of Staff, U.S. Army

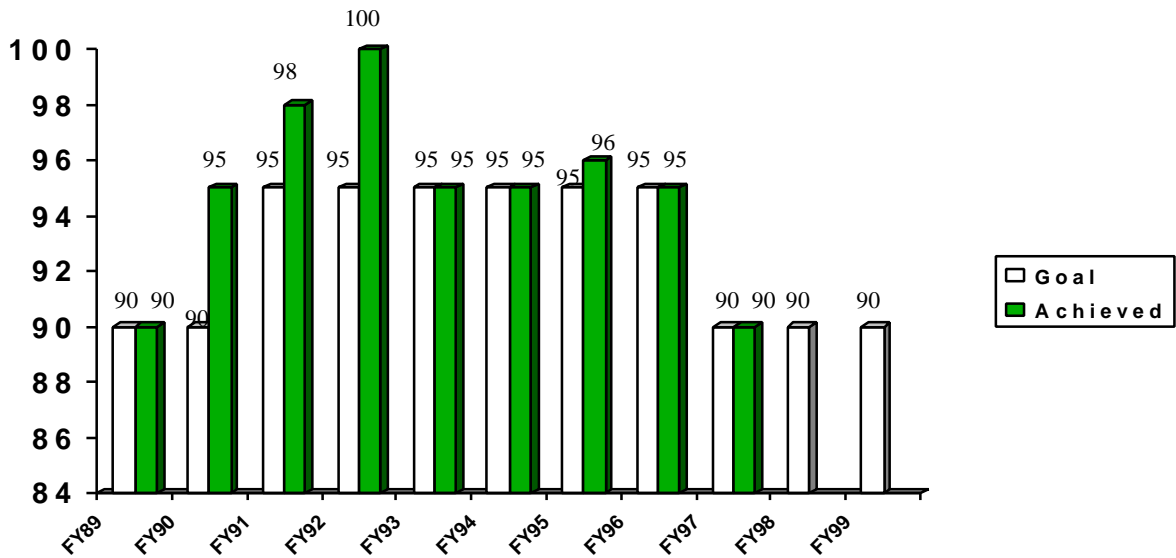


The Total Army

Training & Recruiting

Individual	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
BA3 Mission (\$M)			
Accession *	207	208	223
Basic Skill *	923	978	1,124
Recruiting & Other *	580	584	553
Total Mission *	1,710	1,770	1,900
* Excludes Base Support			
Institutional Training Workload (thousands)seats/year			
Active	37.0	38.4	38.7
USAR	4.4	5.8	6.1
ARNG	7.4	8.5	9.0

Percent High School Diploma Graduate (HSDG)



- FY97-99 HSDG Goal = 90%
- FY89-97 Based on Actual Accessions
- FY91-96 HSDG Goal = 95%
- FY98-99 Based on President's Budget

People are our most important resource and MUST be FIRST in our priorities!!!



**“A quality civilian force
that embodies the best of
this great nation.”**

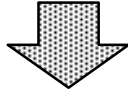
**-- General Dennis J. Reimer,
Chief of Staff, U.S. Army**

***Civilian Manpower (000s)
End Strength***

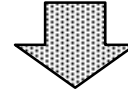
	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
OMA	133	130	131
RC	35	37	35
USAR (OMAR)	(10)	(11)	(11)
ARNG (OMNG)	(25)	(26)	(24)
RDTE	23	21	21
MCA	5	6	6
Family Housing	1	1	1
DWCF	26	26	24
*Total Direct Hire	223	221	218
OMA	19	18	17
Other	1	1	1
Total Indirect Hire	20	19	18
*Total Civilians	243	239	237

* Totals may not add due to rounding.

America's Community Based Army...



Army Reserve becoming primarily *Support Forces*.



National Guard becoming *Balanced Combat Forces*.

Reserve Component

13

The roles of Army Reserve and National Guard are changing to leverage their core competencies.

- ↓ Reshaping to meet Total Army requirements.
- ↓ Essential for Army's short-notice operations.
- ↓ Fully integrated into the Army's warplans.
- ↓ Relevant in Army's day-to-day missions.

At the same time, the Army Reserve and National Guard are downsizing by 26% from FY89-99.

1989 Army Reserve From
29 Command & Control
HQ/Training Divisions
319K End Strength

1989 National Guard From
10 Divisions/23 Bde Equivalent
457K End Strength

1999 Army Reserve To
10 Regional Support Cmts
7 Training Divisions
208K End Strength

1999 National Guard To
8 Divisions, 15 Enhanced Bdes
3 Theater Defense Bdes
357K End Strength

Increased Army Reserve and National Guard readiness requirements are receiving more active Army training support.

Army Reserve and National Guard soldiers are an integral part of America's Army... demonstrating their commitment and capabilities every day at home and abroad.

United States Army Reserve (USAR)



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Reserve Component

Highlights

MANNING

	FY97	FY98*	FY99*
Military ES	212,850	208,000	208,000
Paid Drill Strength	191,418	190,352	189,968
Full-Time Support			
AGR	11,804	11,500	11,804
Mil Techs	6,799	6,799	6,474
DA Civilians	1,216	1,215	1,248
Active Component	997	590	585
IMA	9,628	6,148	6,228
IRR	273,298	270,551	257,951

TRAINING

School & Special	155	119	182
Units / Cells*	2,128	1,804	2,000
Soldiers*	13,760	12,752	13,000

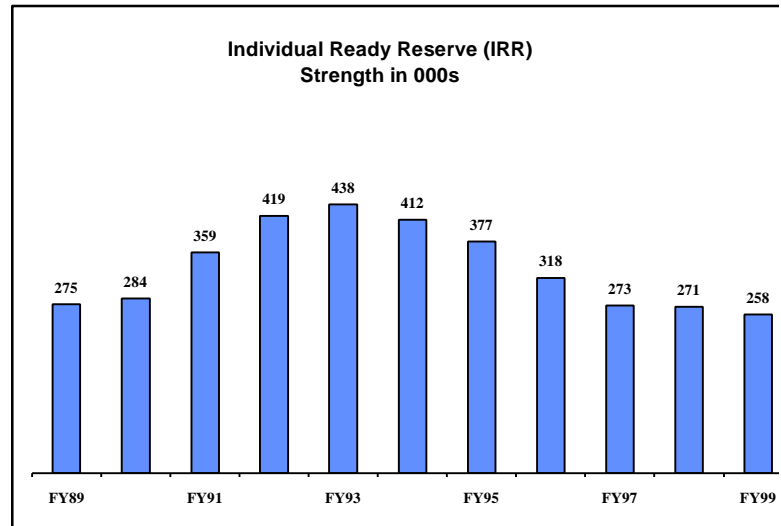
EQUIPPING (\$M)

NG & Reserve Equip	115	N/A	N/A
Org Cloth & Ind Equip (OCIE)	5	5	5
OCIE Backlog	275	290	312

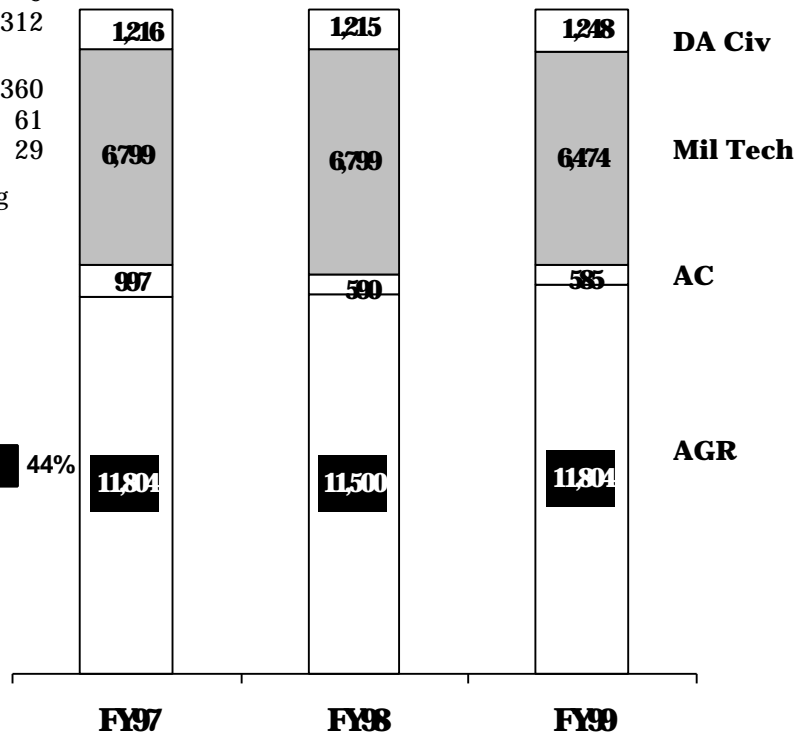
FACILITIES (\$M)

Backlog Maint & Repair	211	269	360
Funded Maint & Repair	70	90	61
Leases	24	31	29

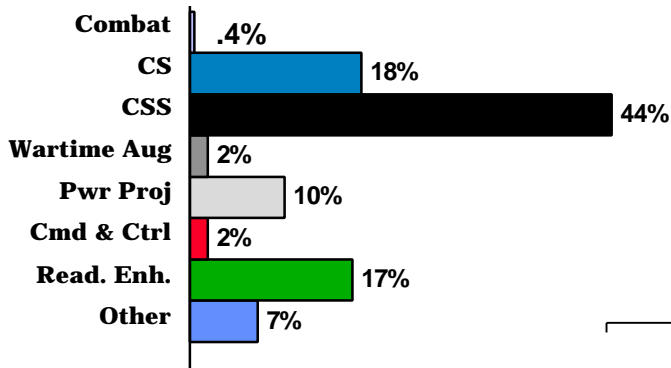
*Overseas Deployment (FY98/99 based on CINCPAC Support being available and 21 days ADT)



Army Reserve (USAR) Full Time Support (Strength)



FY99 Force Structure: % of USAR Force (Authorizations):



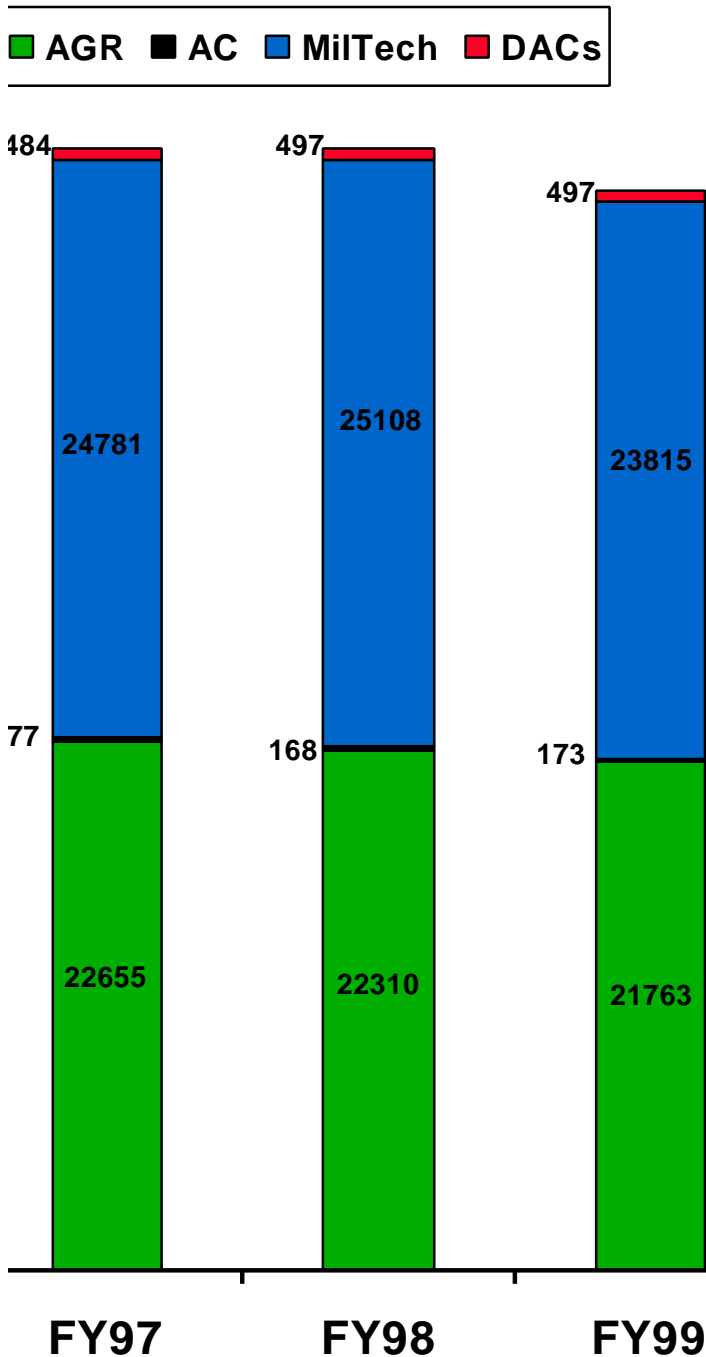
- NOTE: Full-time support includes all categories as defined in DODD 1206.18.
- USAR AC includes only those assigned to units, OCAR, and USARC.
- USAR MILTECH includes those assigned to SOCOM.
- USAR DA Civ excludes CONUSA HQ positions.

Army National Guard (ARNG)



Reserve Component

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Highlights

COMBAT FORCE STRUCTURE

	FY97	FY98	FY99
Divisions	8	8	8
Separate Brigades	1	1	1
Enhanced Brigades	15	15	15

MANNING

	FY97	FY98	FY99
Military ES	370,046	361,516	357,000
Paid Drill Strength	347,391	339,206	335,237
Full-Time Support			
AGR	22,655	22,310	21,763
Mil Techs	24,781	25,108	23,815
DA Civilians	484	497	497
Active Component	177	168	173
ING	10,507	10,507	10,507

TRAINING

	FY97	FY98	FY99
School & Special (SM)	141	95	110
JRTC Rotations	0	3	3
NTC Rotations (BNs)	0	4	4
Training Aids, Support & Services (SM)	8	9	9

EQUIPPING (\$M)

	FY97	FY98	FY99
NG & Reserve Equip	100	N/A	N/A
SFSI	90	82	78
SFSI Backlog	352	389	434
Receipt of Key Equip (Qty)			
BFVS	0	0	0
ABRAMS TANKS	216	256	0
AH-64	0	0	0
UH-60	56	60	39
CH-47	3	0	0

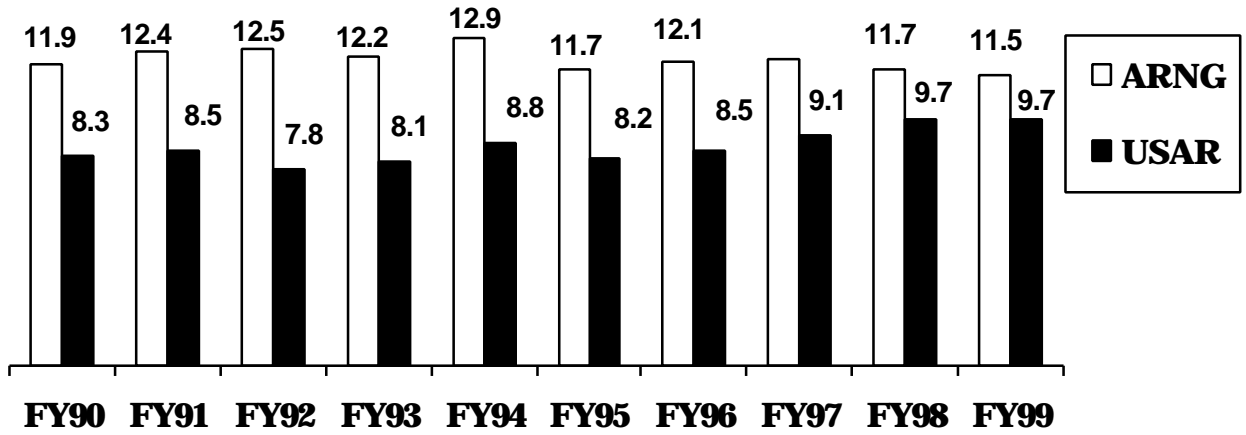
SUSTAINING (\$M)

	FY97	FY98	FY99
Repair Parts/DLRs	161	227	251
Backlog	437	605	756

FACILITIES

	FY97	FY98	FY99
BMAR (OMNG) (\$M)	340	365	453
MILCON(MCNG)(\$M)	78	102	48
Real Property O&M (\$M)	51	136	91
Constr Backlog (\$B)	4	3	3

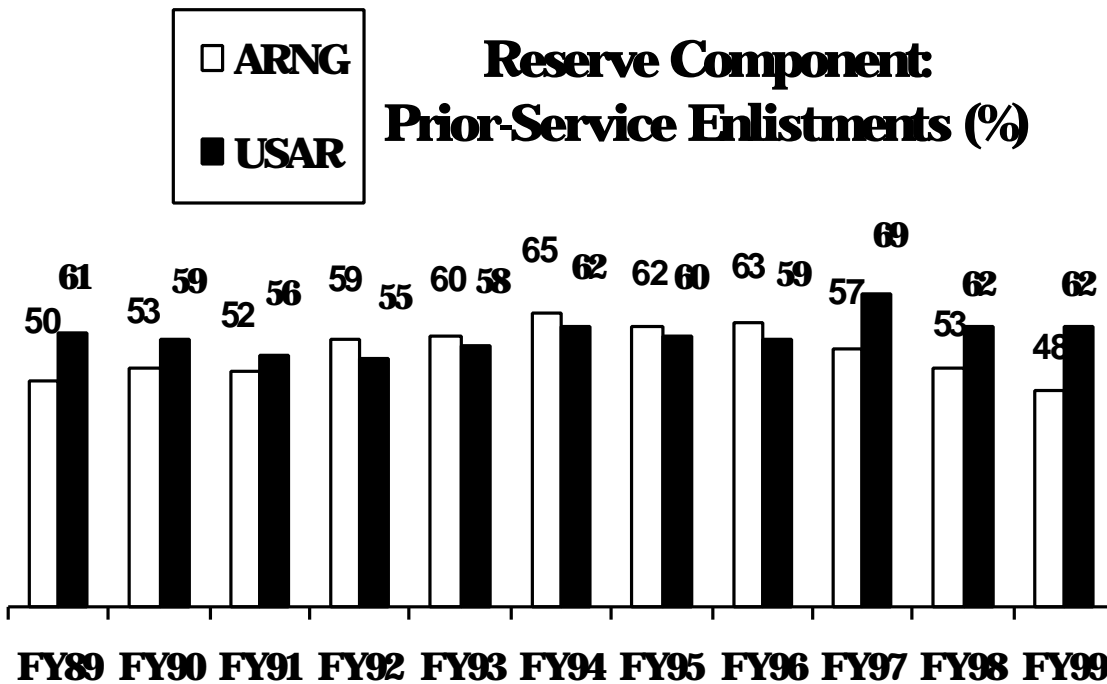
Reserve Component (RC) % Full Time Support



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Reserve

Reserve Component: Prior-Service Enlistments (%)



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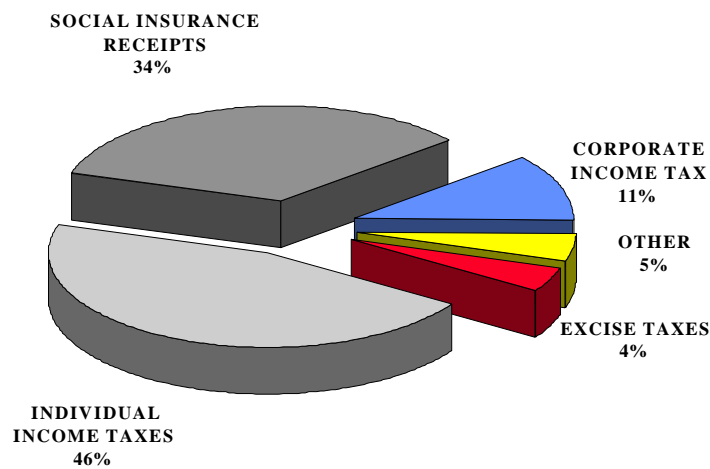
FY99 Federal Government Dollar Estimate...



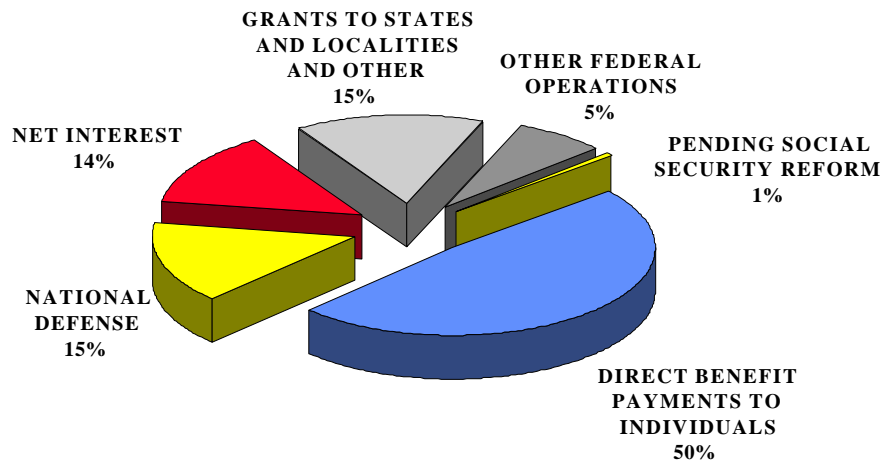
18

Budget Overview

Where It Comes From.....



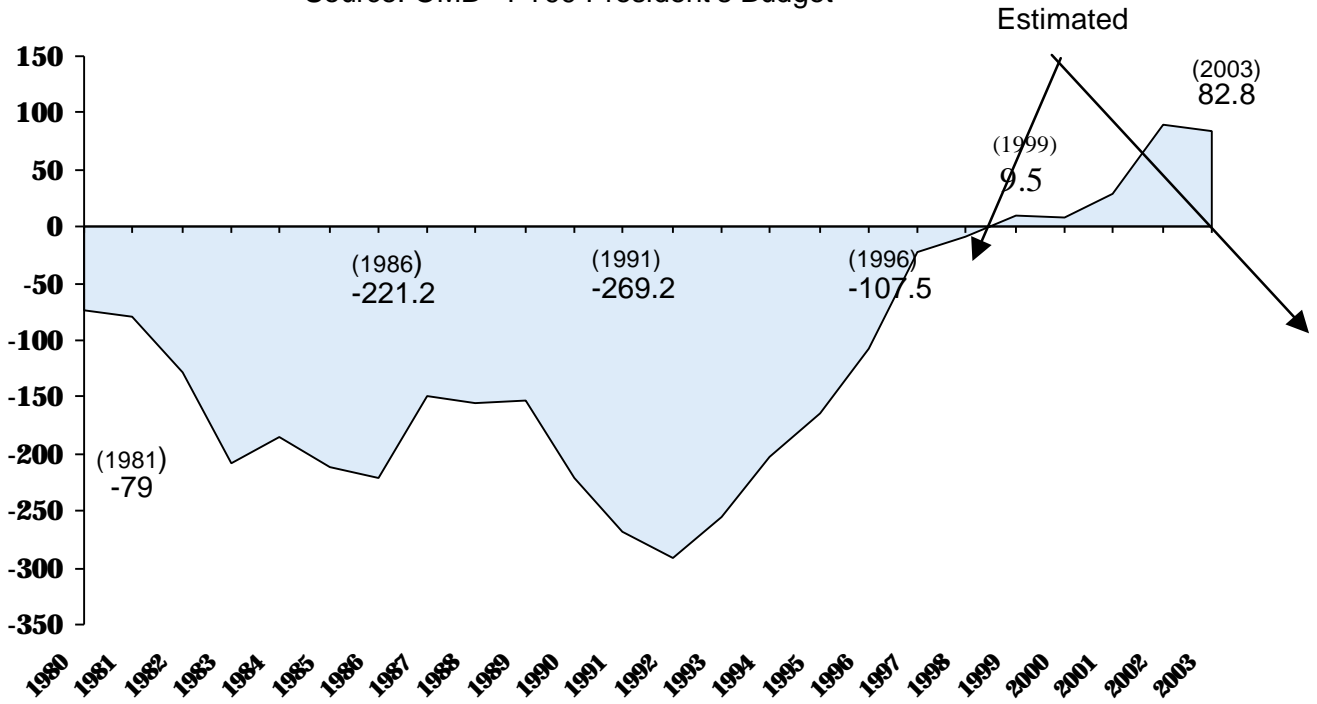
Where It Goes.....



(Undistributed Receipts = -3%)

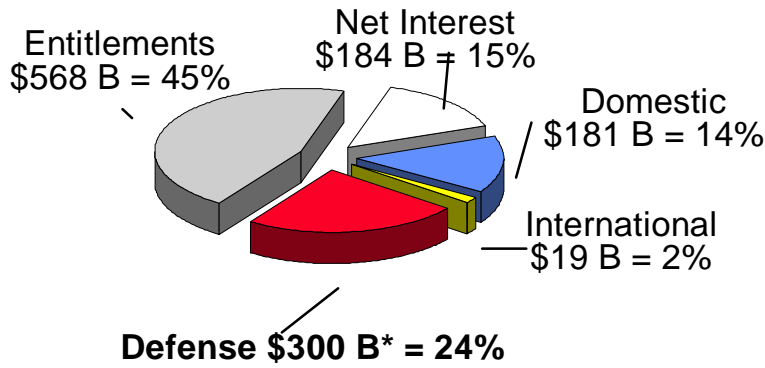
The Federal Deficit (FY80-98)/Surplus (FY99-03)*

Source: OMB - FY99 President's Budget



*FY99-03 Reserve Pending Social Security Reform

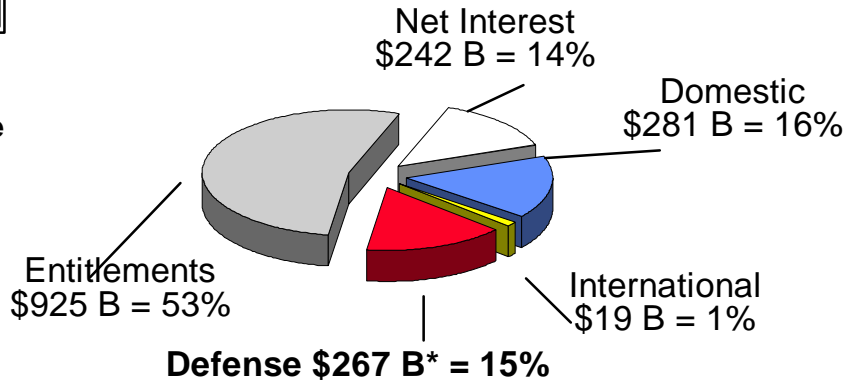
Budget Overview 19



***FY99 Outlays
\$1.73 Trillion**

**FY90 Outlays
\$1.25 Trillion**

*Total National Defense



*Numbers may not add due to rounding



“Numbers Matter.”

--GEN Dennis J. Reimer
Chief of Staff, U.S. Army

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Funding Profile

The FY99 budget supports the Army’s vision and commitment to maintain a total quality force of Active, Reserve, and National Guard soldiers and civilians. It supports the “shape, respond, prepare” strategy validated by the Quadrennial Defense Review. Such a seamless, total force is capable of executing the full spectrum of operations and employing the most modern equipment available. The budget also emphasizes quality of life for our most precious resources - America’s sons and daughters - our soldiers.

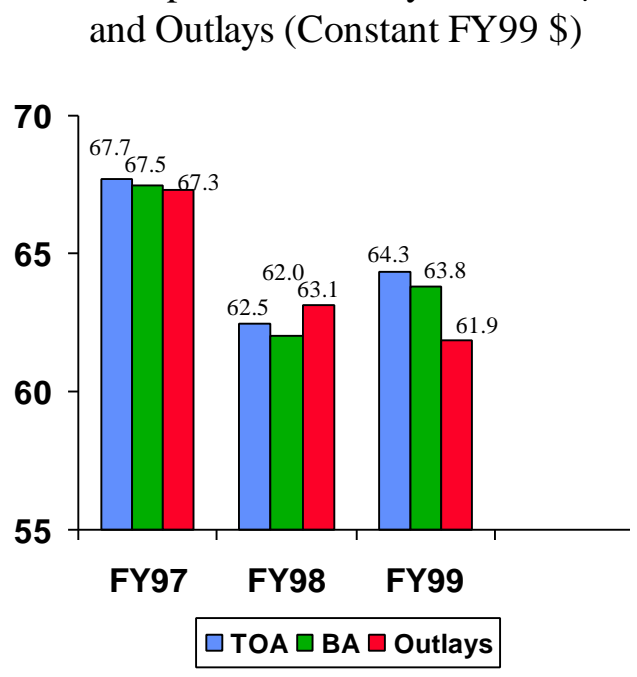
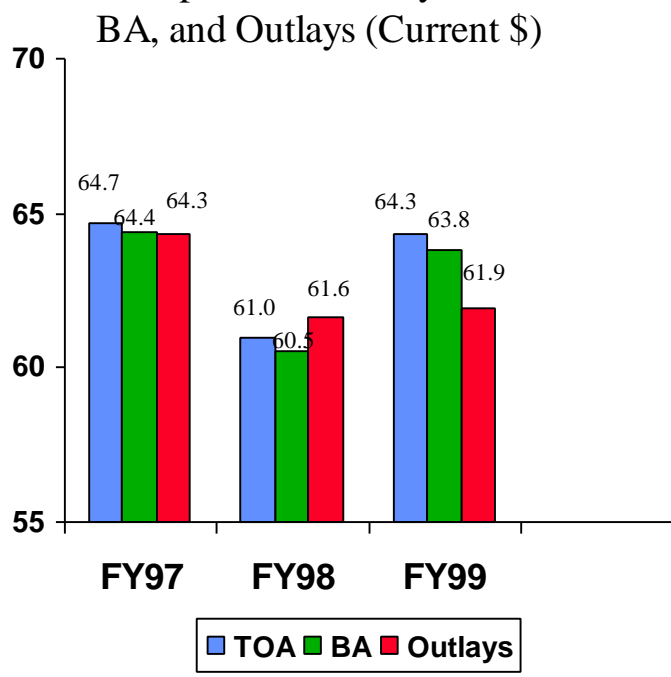
The budget has been balanced to preserve readiness, enhance modernization, integrate the force structure, and maintain quality of life. For example, it provides for operational training that is still superior to that of any other nation in the world. At the same time, critical modernization programs such as Crusader, Comanche, Longbow Apache, Longbow Hellfire, Army Tactical Missile System-Brilliant Anti-Tank (ATACMS-BAT), Abrams Tank Upgrade, and the Family of Medium Tactical Vehicles (FMTV), continue to move forward. Moreover, the Army’s digitization strategy, which will ensure information dominance, situational awareness, and combat overmatch, is adequately funded in this budget.

The FY99 budget integrates the force structure, continuing the Army’s progress toward improved Active Component and Reserve Component (AC/RC) integration. Increased modernization investment in the Reserve Component and implementation of the ARNG Division Redesign Study are two examples. The budget seeks to maintain quality of life programs in Fiscal Year 1999. At the forefront, a 3.1 percent pay raise and a Fiscal year 1999 barracks construction program are fully funded.

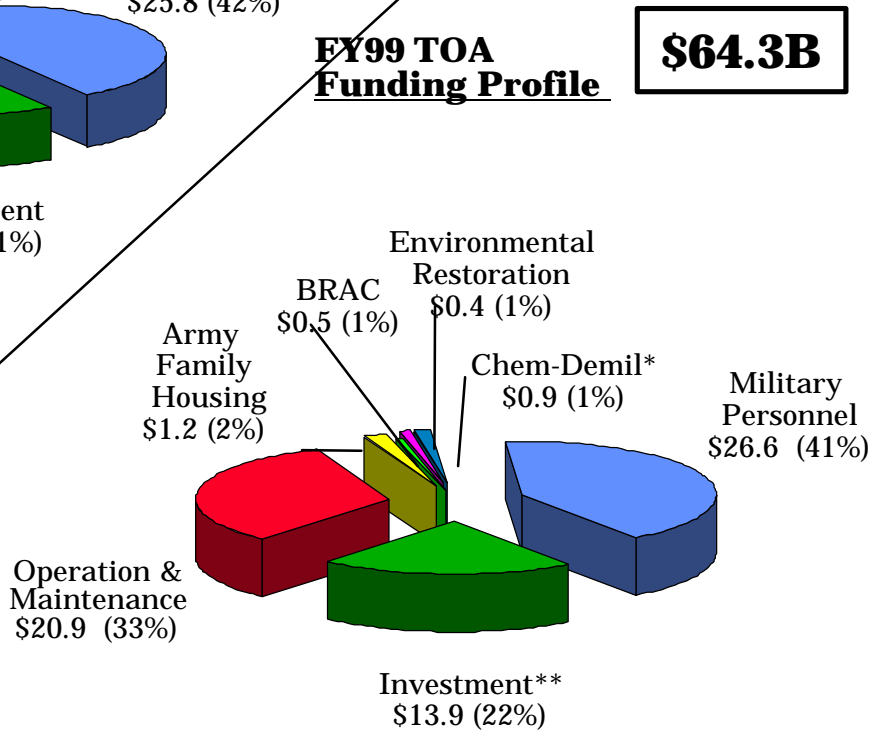
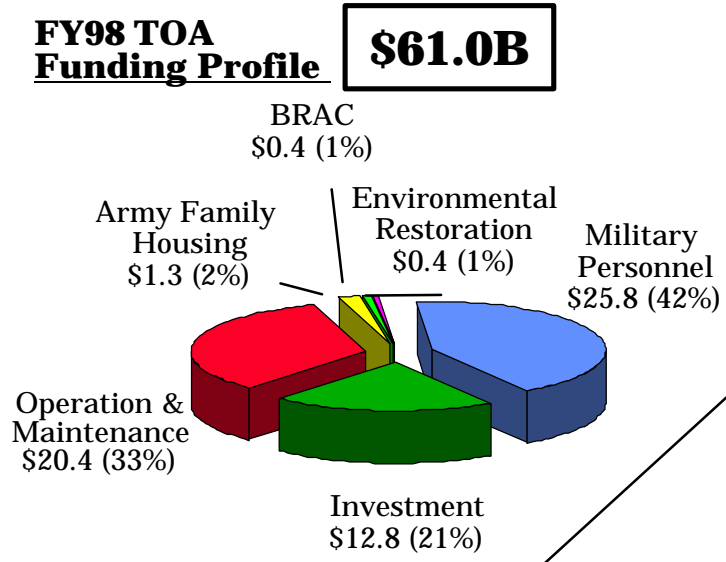
The Army fully endorses Defense Secretary William Cohen’s efforts to reduce the Department’s infrastructure and overhead to ensure resources are available to support future readiness and force structure. Therefore, the Army strongly endorses the proposal for two additional BRAC rounds.

The Army continues to pursue a variety of management initiatives designed to produce efficiencies and streamline operations. The FY99 budget includes \$1.3 billion in savings across all functional areas.

The FY99 budget also includes \$1.5 billion in transfers of Defense-wide programs to the Army (e.g., Chemical Demilitarization, Commissaries, and Defense Reform Initiatives).

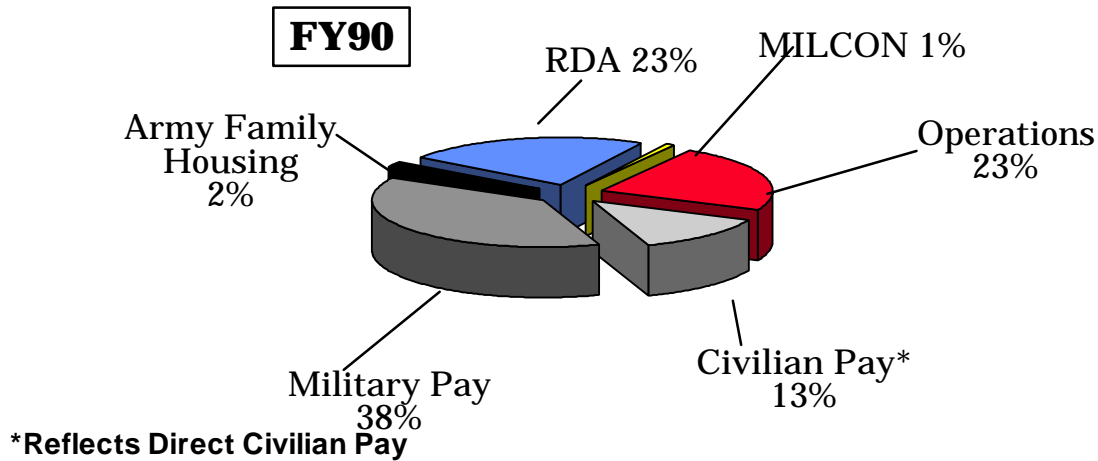


Funding Profile 21



* Chemical Demilitarization is an Army appropriation beginning in FY99
 ** Investment includes Procurement, RDTE, and MILCON
 *** Totals may not add due to rounding.

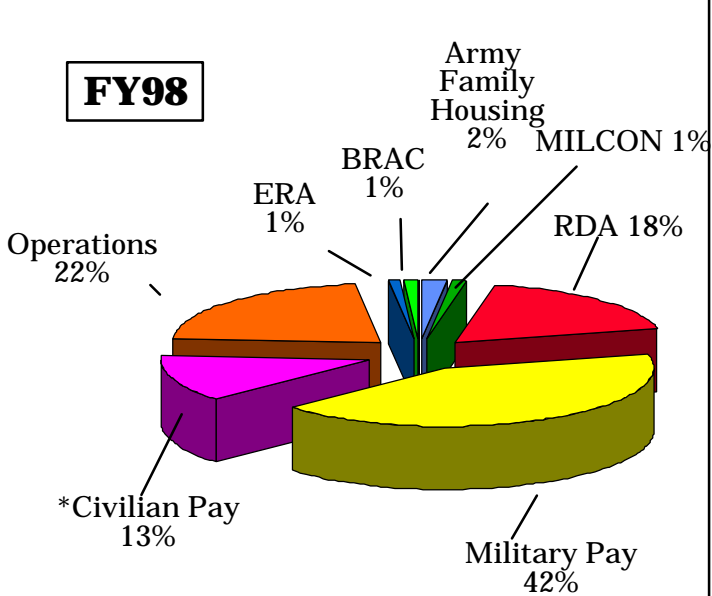
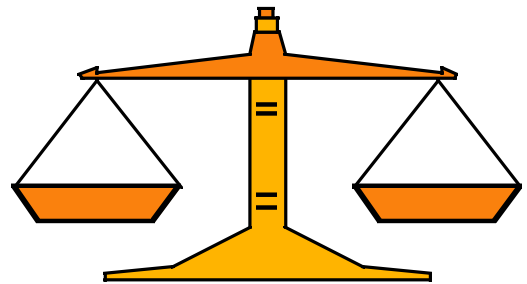
Army Program Balance (%)



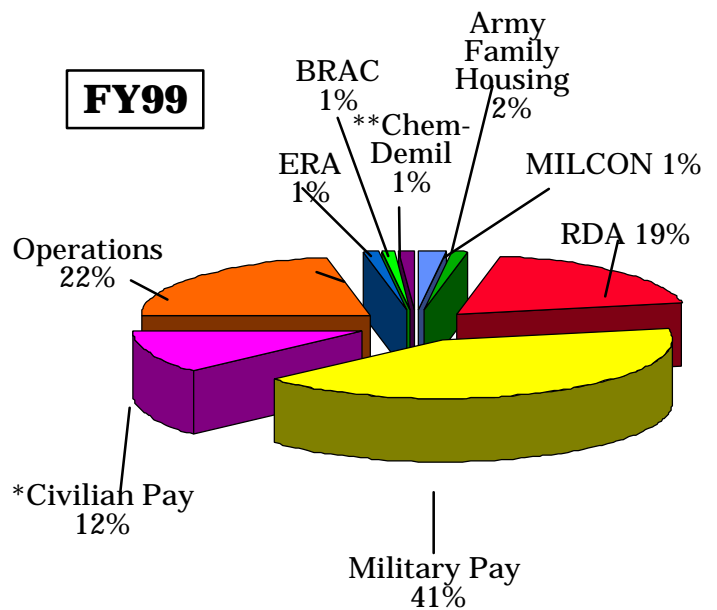
22

Program Balance

Comparison of FY90 (Cold War Years) to FY98 and FY99 (current Budget Years)



*Reflects Direct Civilian Pay



*Reflects Direct Civilian Pay

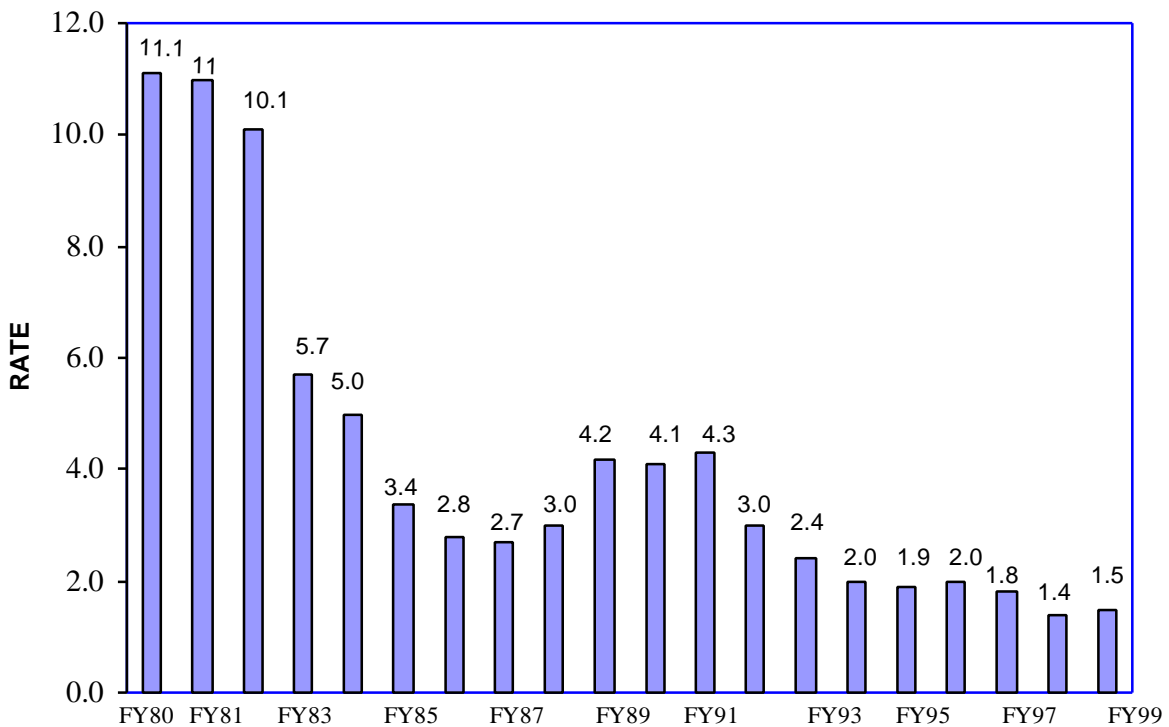
**Chemical Demilitarization is an Army appropriation beginning FY99

Army Budget Pay & Inflation Rates (%)

CATEGORY			
	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Pay Raises (%)			
(Military)	3.0	2.8	3.1
(Civilian)	3.0	2.8	3.1
Price Escalation Indices (Outlays) (%)			
O&M Fuel	1.3	19.7	-8.8
Medical	3.9	3.4	3.9
All Other Purchases	1.8	1.4	1.5

NonPay Inflation, Pay, & Exchange Rates

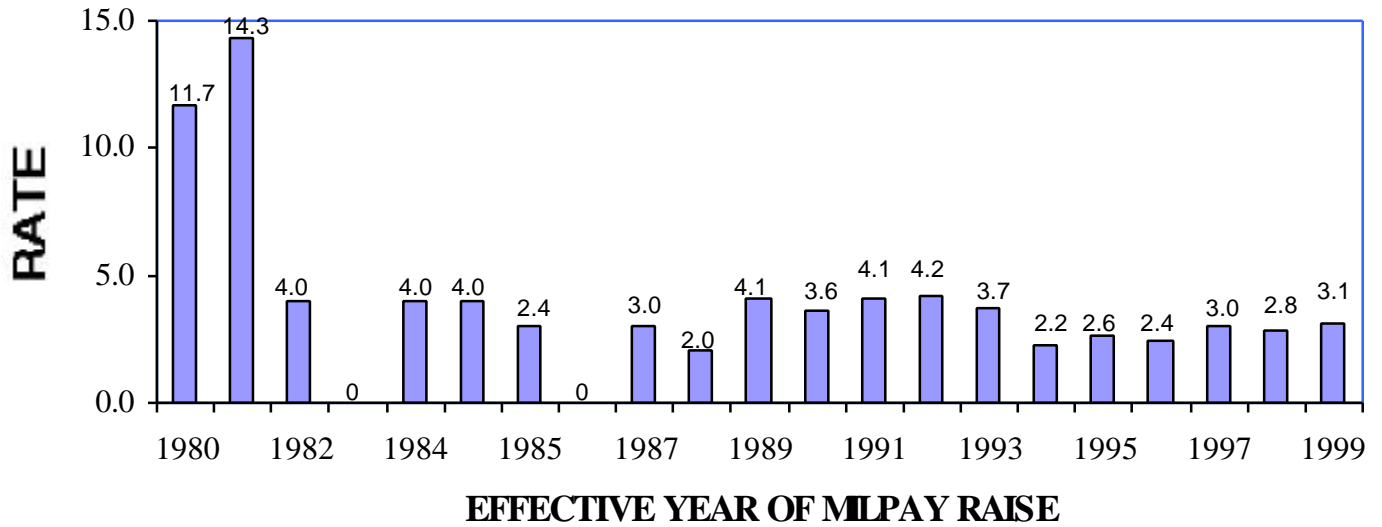
NONPAY INFLATION



Exchange Rates for Budgeting

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
DM	1.51	1.81	1.79
YEN	109.00	121.17	130.45
WON	821.50	907.60	1,342.40

MILPAY RAISE*

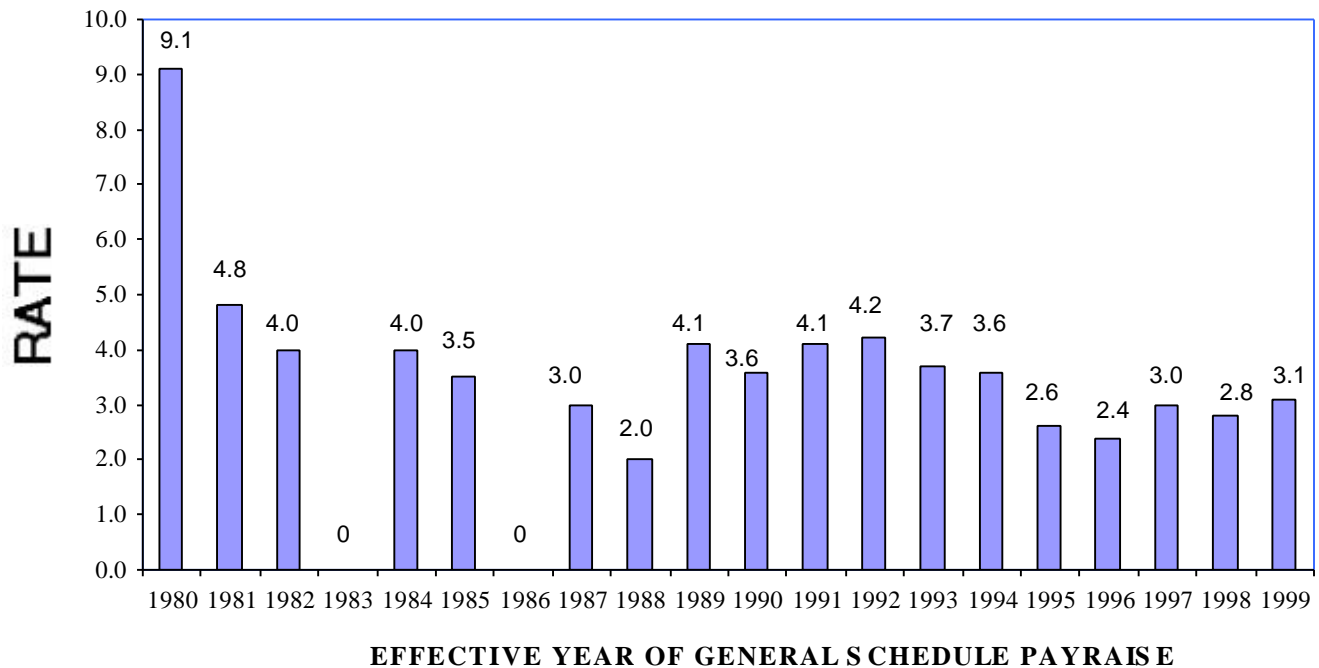


** No Pay Raises in FY83 and FY86.
Two Pay Raises occurred in FY85*

24

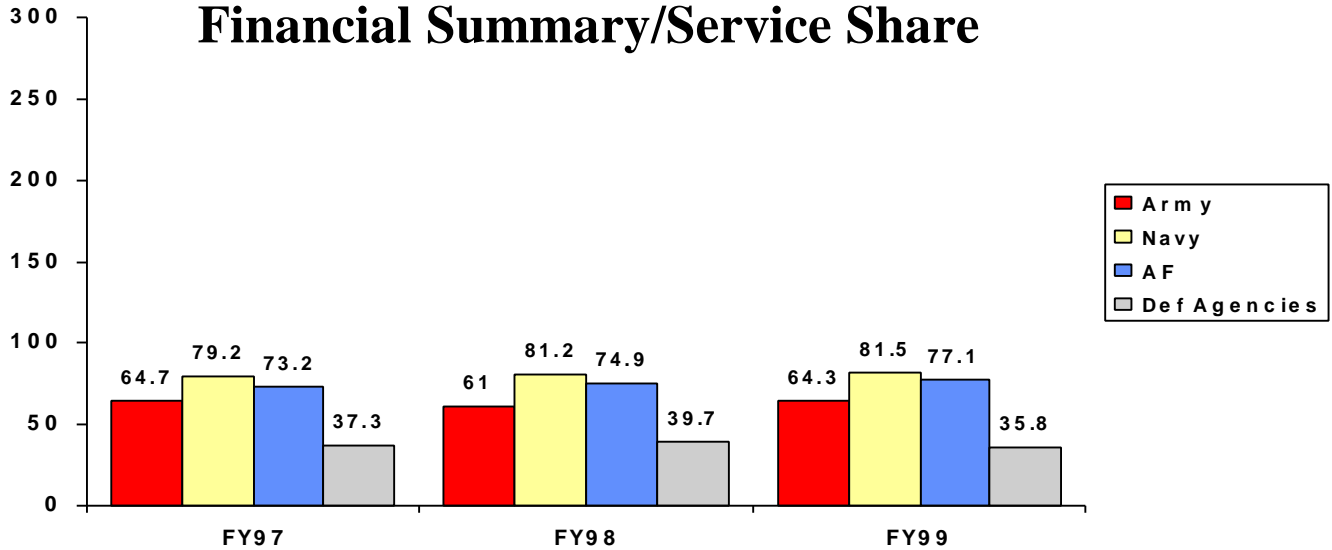
Pay Raises

GENERAL SCHEDULE PAYRAISES*



** No Pay Raises in FY83 and FY86.*

FY99 Defense Budget (TOA \$B)* Financial Summary/Service Share



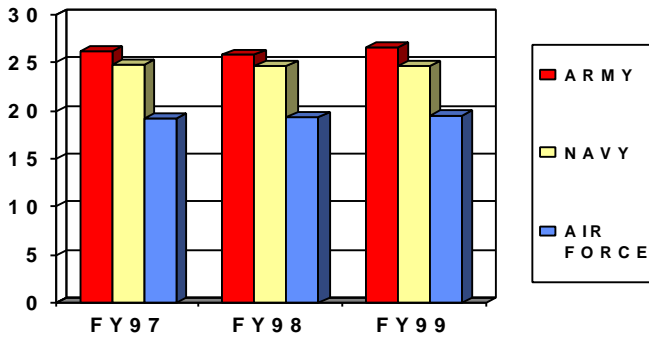
* Totals may not add due to rounding

** Chemical Demilitarization (\$.1B), Commissaries (\$.3B), Defense reform initiatives (\$.2B) transferred into Army in FY99

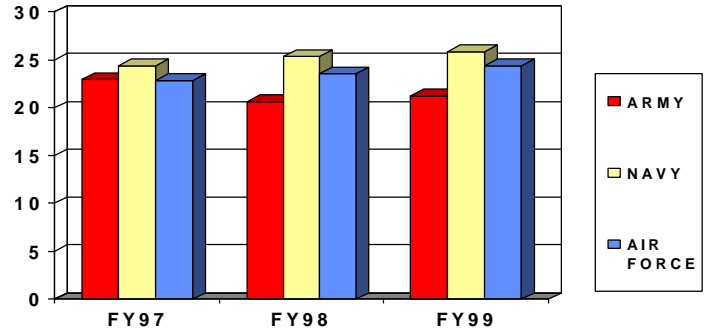
TOA Trends by Service in \$B

25

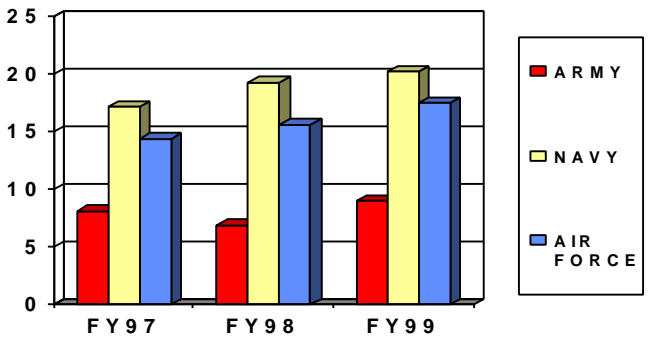
MILPERS



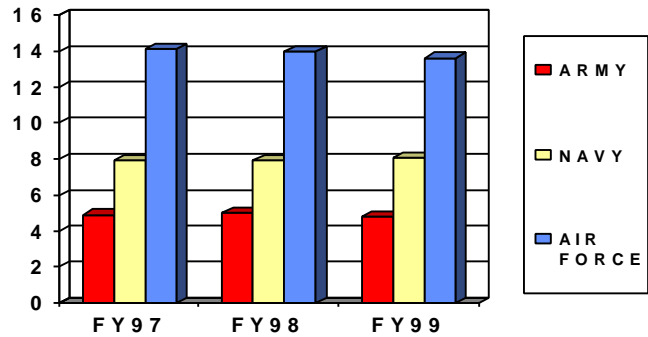
OPERATION & MAINTENANCE



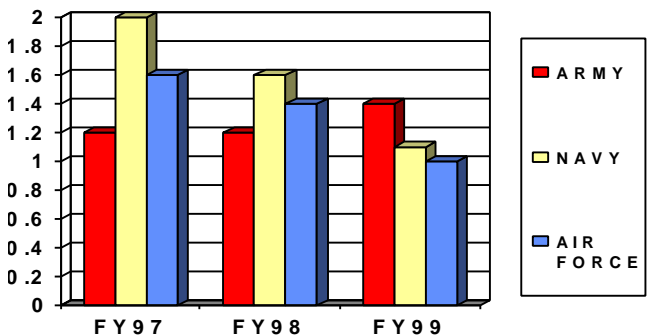
PROCUREMENT



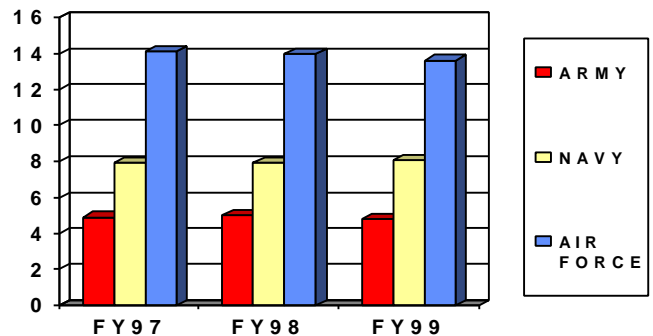
RDTE



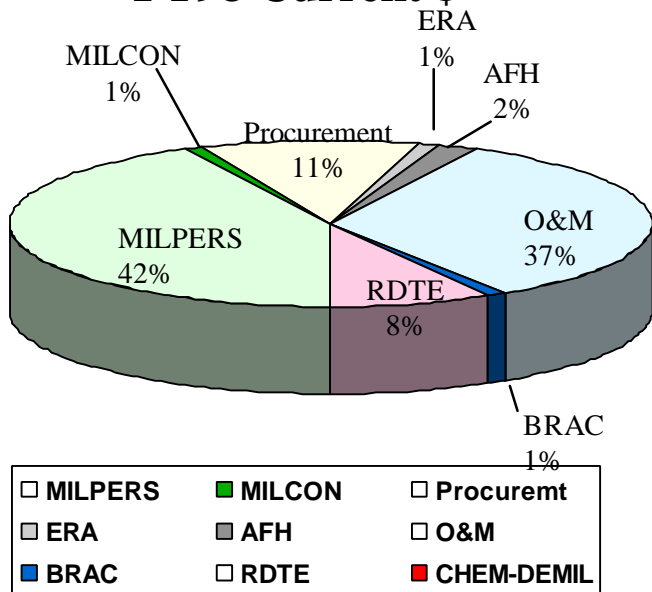
MILCON



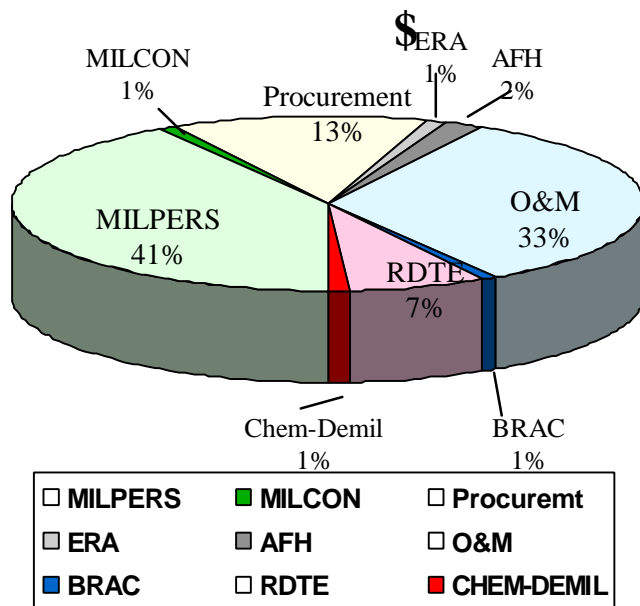
AFH



TOA by Title FY98 Current \$

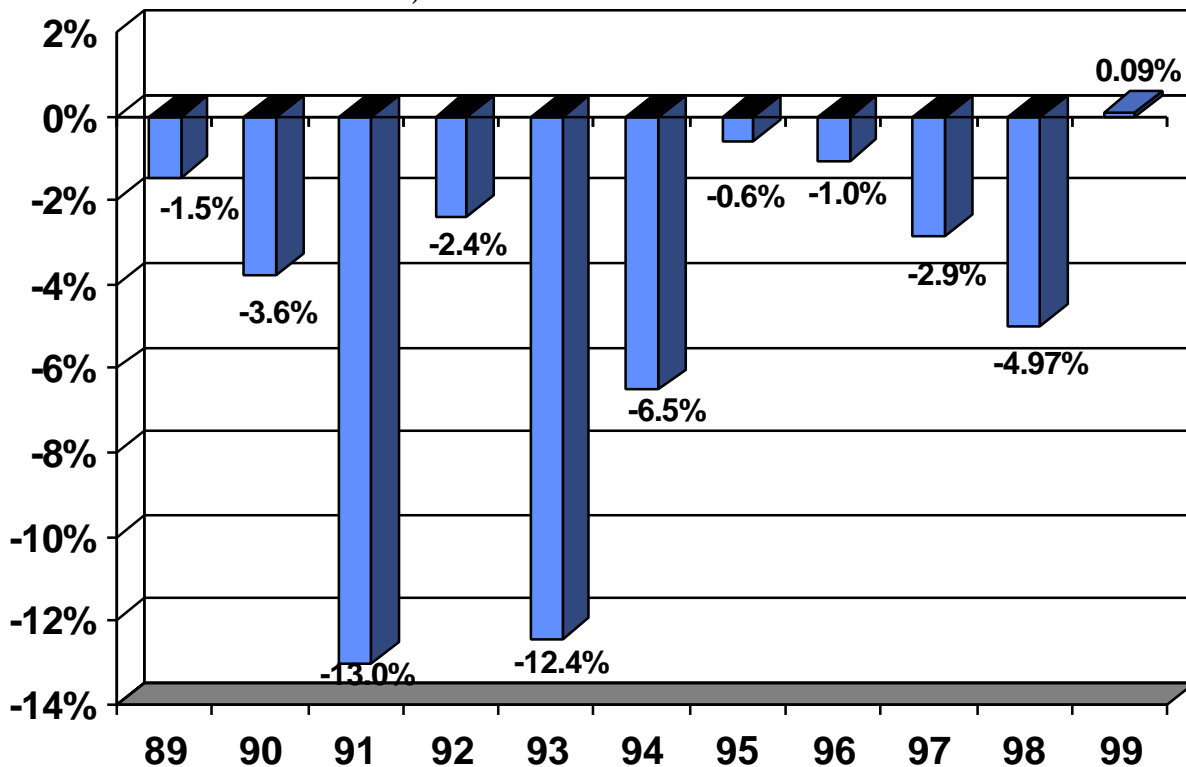


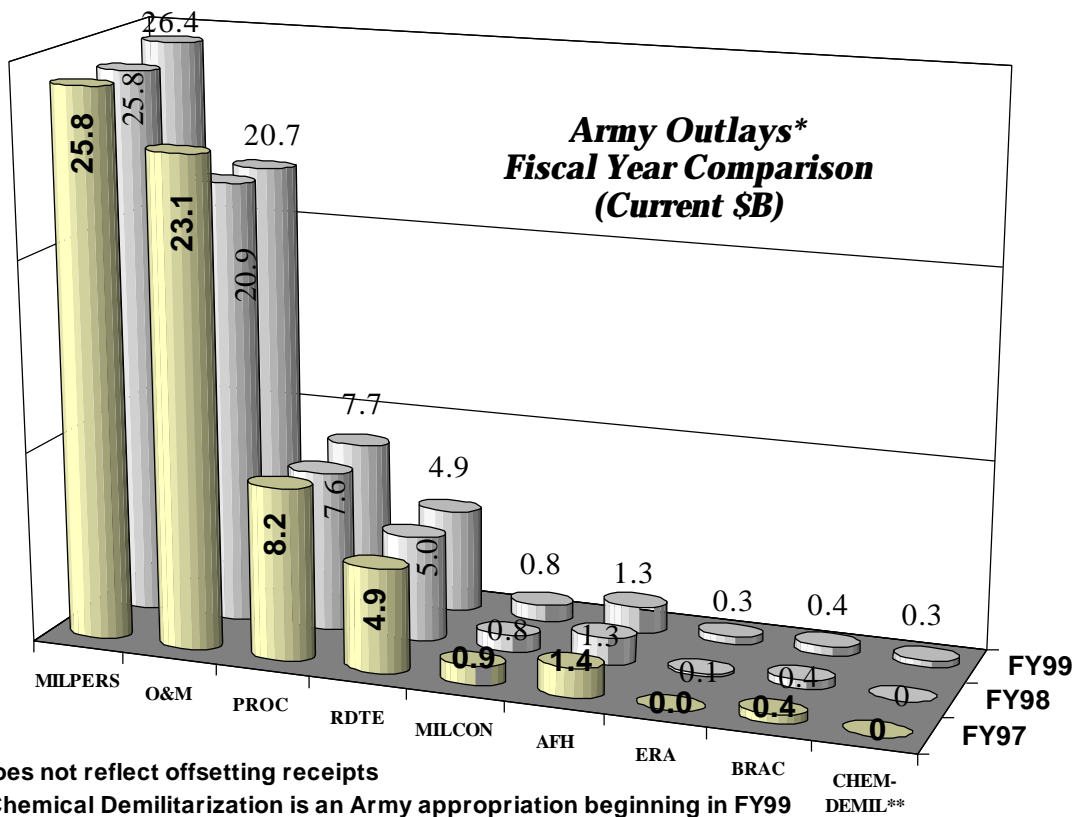
TOA by Title FY99 Current



ARMY TOA TRENDS FY89-99

(Normalized for Supplementals, Rescissions and Transfers)

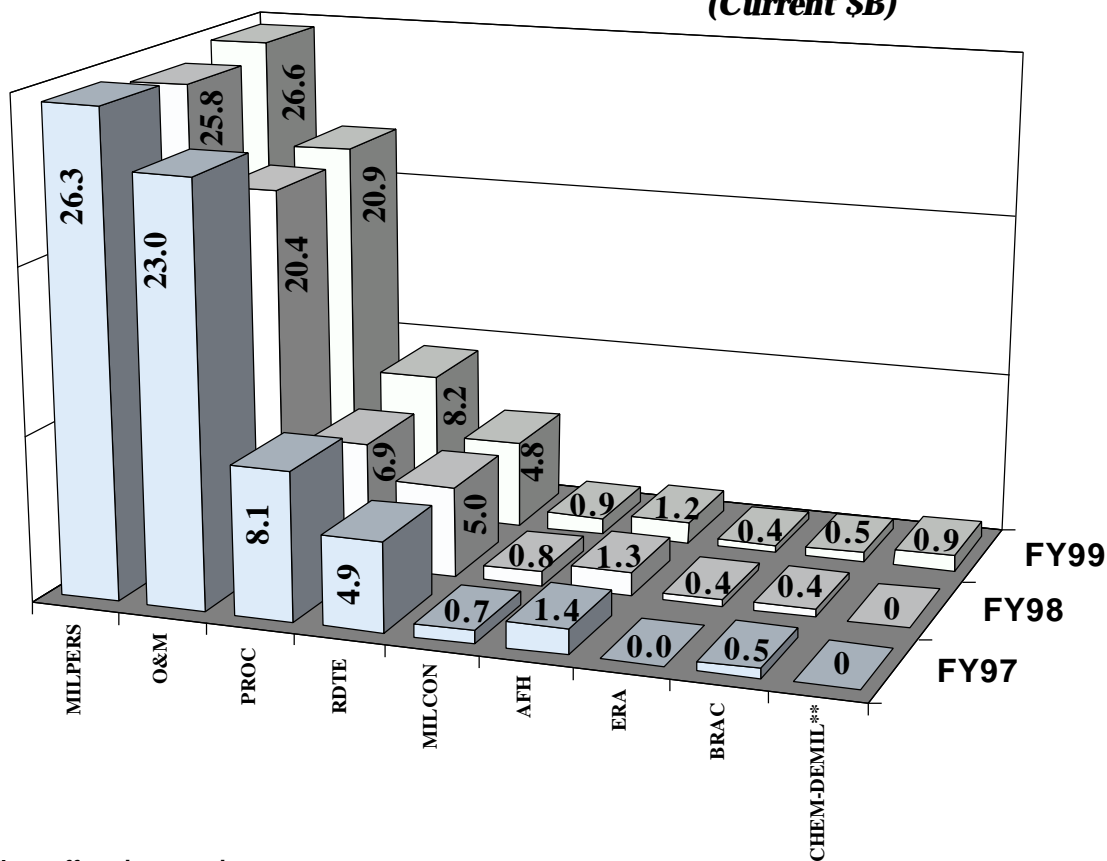




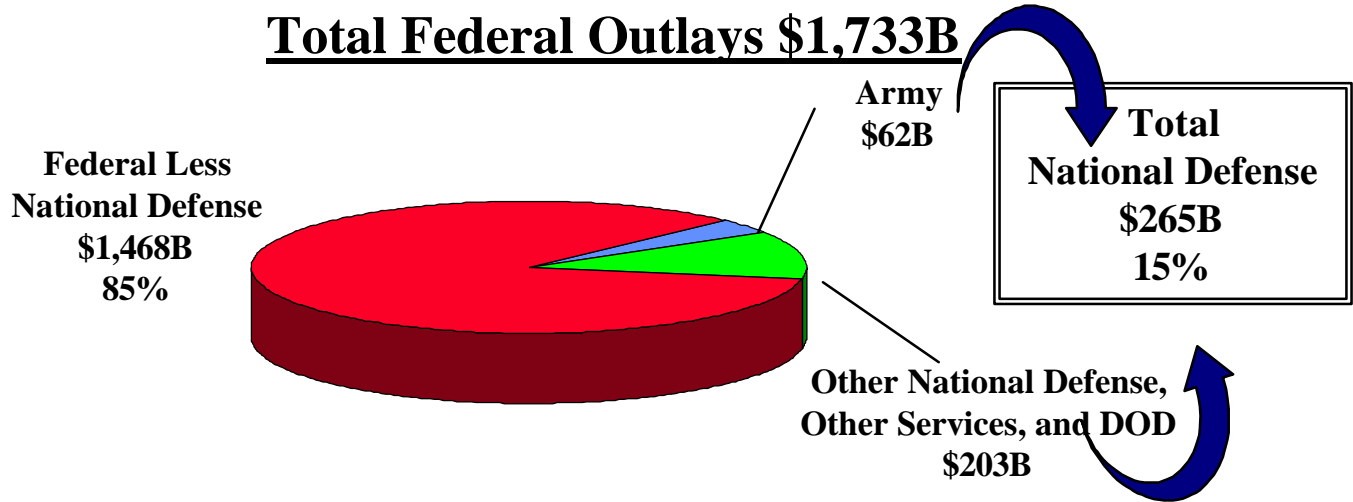
Outlays and Budget Authority

27

Army Budget Authority* Fiscal Year Comparison (Current \$B)



FY99 National Defense and Army Outlays as a Percentage of Total Federal Outlays

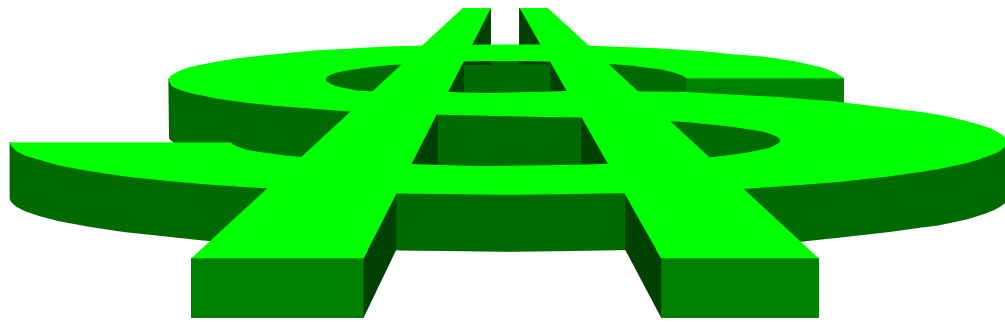


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Outlays

Army FY99 Outlay Rates (As Percentage of TOA) by Year

Rates by Years						
<u>Appropriation Category</u>	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	
Personnel						
Army	94	6				100%
National Guard	92	7	1			100%
Army Reserve	92	6	1			99%
Operation & Maintenance						
Army	73	21	4	1	1	100%
National Guard	79	17	1			97%
Army Reserve	70	24	3	1		98%
Procurement						
Aircraft	24	40	32	2	1	99%
Missiles	10	32	38	13	5	98%
WTCV	15	46	29	8	2	100%
Ammunition	35	35	15	6	4	95%
Other Procurement	19	42	26	6	4	97%
RDTE	58	33	5	2	1	99%
Military Construction						
Army	8	30	28	18	10	94%
National Guard	7	27	31	24	7	96%
Army Reserve	5	38	25	14	13	95%
Family Housing						
Operations	69	26	4	1		100%
Construction	2	33	27	21	8	91%
BRAC	15	36	29	10	7	97%



Fiscal Years 1997, 1998, 1999 Summary (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
<u>Military Personnel, Army</u>	20,738	20,452	21,002
<u>Operation and Maintenance, Army</u>	19,530*	16,733	17,273
<u>Procurement</u>	8,072	6,941	8,174
Aircraft	(1,329)	(1,323)	(1,326)
Missiles	(1,003)	(744)	(1,206)
WTCV	(1,419)	(1,291)	(1,434)
Ammunition	(1,143)	(1,020)	(1,009)
Other Procurement	(3,178)	(2,563)	(3,199)
<u>Research, Development, Test & Evaluation</u>	4,916	5,025	4,781
<u>Military Construction, Army</u>	581	631	791
<u>Environmental Restoration, Army</u>	0	375	378
<u>Army Family Housing</u>	1330	1301	1208
Operations	(1,171)	(1,105)	(1,105)
Construction	(159)	(196)	(103)
<u>Reserve Components</u>			
<u>National Guard</u>			
Personnel	3,402	3,334	3,405
Operations	2,294	2,419	2,437
Construction	78	102	48
<u>Army Reserve</u>			
Personnel	2,057	2,032	2,152
Operations	1,141	1,208	1,203
Construction	56	55	71
<u>BRAC</u>	471	398	489
<u>Chemical Demilitarization**</u>	<u>0</u>	<u>0</u>	<u>855</u>
Total***	64,664	61,007	64,263

*includes \$339M ERA executed

** Chemical Demilitarization is an Army appropriation beginning in FY99

***Totals may not add due to rounding

Military Personnel (MILPERS) page 31

Operations & Maintenance (O&M) page 34

Procurement page 43

ACFT	page 44
MSLS	page 45
WTCV	page 46
AMMO	page 47
OPA	page 48

Research, Development, Test & Evaluation (RDTE) page 49

Military Construction (MILCON) page 51

Army Family Housing (AFH) page 54

Base Realignment & Closure (BRAC) page 55

**The Strength of the Army is America's
young men and women...**

...THE SOLDIER!



Military Personnel (MILPERS)

31

- *The budget provides a smaller quality force of active and reserve component (AC/RC) forces. The Army will remain well-equipped, trained, and ready in FY99.*
- *The budget provides funding for a 2.8% pay raise in FY98 and a 3.1% pay raise in FY99.*
- *The active component strength continues to decline to a steady state end strength of 480,000 soldiers at the end of FY99. The FY98 programmed active end strength is 488,000.*
- *The Army National Guard and the Army Reserve will be reduced and realigned to meet future force requirements.*
 - The Army National Guard end strength will be 357,000 in FY99.*
 - The Army Reserve end strength will be 208,000 in FY99.*

America's Soldiers...



**Committed
to the
Nation!**

32

MILPERS, Army

Military Personnel, Army (MPA) (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Pay, Officer	5,861	5,737	5,908
Pay, Enlisted	12,423	12,338	12,498
Pay, Cadet	37	39	39
Subsistence	1,134	1,066	1,101
PCS-Travel	1,056	1,065	1,091
Other MILPERS Costs	<u>227</u>	<u>207</u>	<u>365</u>
Total	20,738	20,452	21,002

National Guard Personnel, Army (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Paid Drill Strength	1,709	1,773	1,818
School Training	62	50	81
Special Training	79	45	29
Admin/Spt (incl AGRs)	1,391	1,423	1,433
Education Benefits	42	42	43
Counterdrug Prgm*	<u>118</u>	—	—
 Total Direct Prgm	 3,402	 3,334	 3,405
 Retired Pay Accrual	 (360)	 (337)	 (342)
Total (Less Retired Pay Accrual)	3,042	2,997	3,063

* Received in year of execution

Totals may not add due to rounding

MILPERS, NGPA and RPA

33

**The Army Reserve and National
Guard are integral parts of America's
Army...
demonstrating their commitment and
capabilities
every day at home and abroad!**

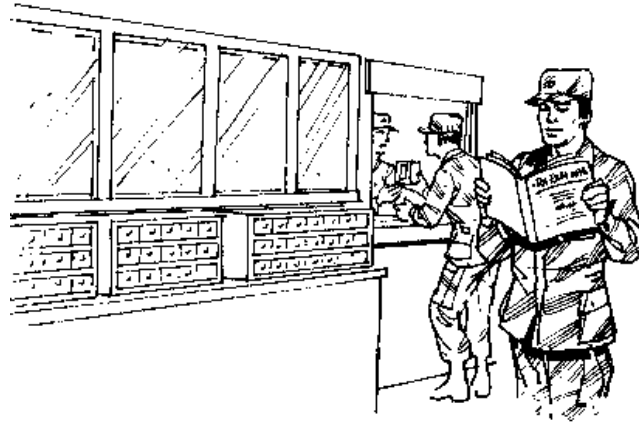
Reserve Personnel, Army (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Paid Drill Strength	1,019	1,027	1,045
IMA/Mob. Training	22	12	7
Admin/Spt (incl AGRs)	743	773	795
School Training	67	76	93
Special Training	88	43	101
Education Benefits	28	19	21
Other Training	<u>90</u>	<u>82</u>	<u>90</u>
Total Direct Prgm	2,057	2,032	2,152
 Retired Pay Accrual	 (206)	 (188)	 (188)
Total (Less Retired Pay Accrual)	1,851	1,844	1,964

* Received in year of execution

Totals may not add due to rounding

Readiness is our #1 priority. To the commander in the field, readiness is OPTEMPO and Base Support.

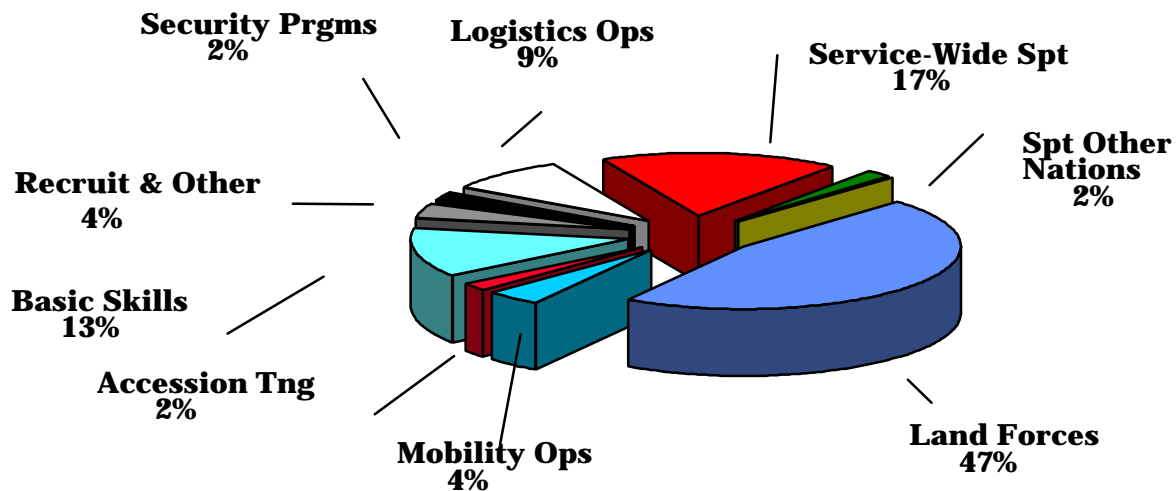


34

Operation & Maintenance (O&M)

Budget Display Categories

- **Budget Activity 1--Operating Forces:** Finances the day-to-day operations of the minimum essential force required to execute the Army's National Defense missions as directed by the National Military Strategy and detailed in Defense guidance and the Army Plan (includes OMAR and OMNG Training).
- **Budget Activity 2--Mobilization:** Supports the national military strategy of decreased reliance on forward deployed forces and increased reliance on a visible forward presence. Provides prepositioned supplies and equipment for emergency deployment worldwide. Displays costs for mobilization requirements as opposed to operating forces costs. (This is for OMA only. Eliminated for OMAR and OMNG.)
- **Budget Activity 3--Training & Recruiting:** Provides for institutional training and other selected training and training support activities. Challenging training, based upon realistic scenarios and readiness levels, prepares Army units for a variety of missions. (This is for OMA only. OMAR and OMNG training is included in BA 1 and Recruit funding is included in BA 4).
- **Budget Activity 4--Administration & Service-wide Activities:** Provides for administration, logistics, communications and other service-wide support functions to secure, equip, deploy, transport, sustain and support Army forces worldwide.



FY99 OMA Total \$17,273 M

Operation & Maintenance

35

The Operation and Maintenance budget maintains readiness objectives by funding air and ground operating tempo (OPTEMPO) and enhances the quality of training at the Combat Training Centers and at installations. The FY99 budget supports OPTEMPO of 800 miles per year for major combat systems and 14.0 flying hours per crew per month (14.5 for attack helicopter) for the active force. The budget provides full funding for all known statutory and regulatory environmental requirements.

OMA by Budget Activity & Group (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
BA 1 : Operating Forces			
Land Forces	2,794	2,750	2,966
Land Forces Readiness	1,910	2,043	1,920
Land Forces Readiness Support	<u>5,494</u>	<u>3,381</u>	<u>3,220</u>
Subtotal	10,199	8,174	8,106
BA 2 : Mobilization			
Mobility Ops	544	518	625
BA 3 : Training & Recruiting			
Accession Tng	335	305	339
Basic Skill & Advanced Tng	2,104	2,122	2,165
Recruiting & Other Tng & Ed	<u>749</u>	<u>751</u>	<u>731</u>
Subtotal	3,187	3,178	3,236
BA 4 : Admin & Svc-Wide Activities			
Security Prgms	360	363	404
Log Ops	1,657	1,554	1,506
Svc -Wide Spt	3,310	2,682	3,131
Spt of Other Nations	<u>272</u>	<u>264</u>	<u>265</u>
Subtotal	5,600	4,863	5,307
*Grand Total	19,530	16,733	17,273

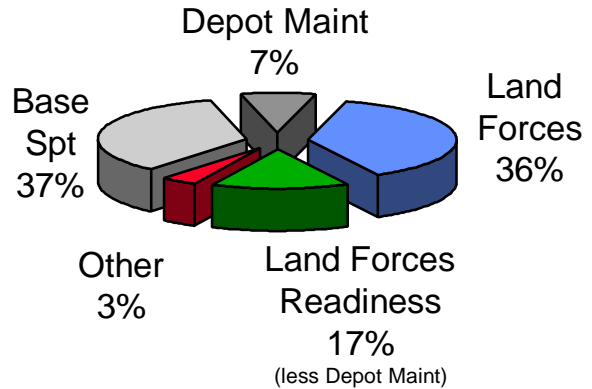
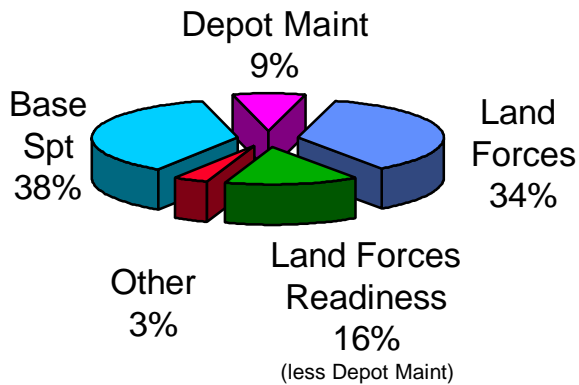
* Totals may not add due to rounding

OMA BA1 Operating Forces

FY98 Total \$8,174

(\$M)

FY99 Total \$8,106



36

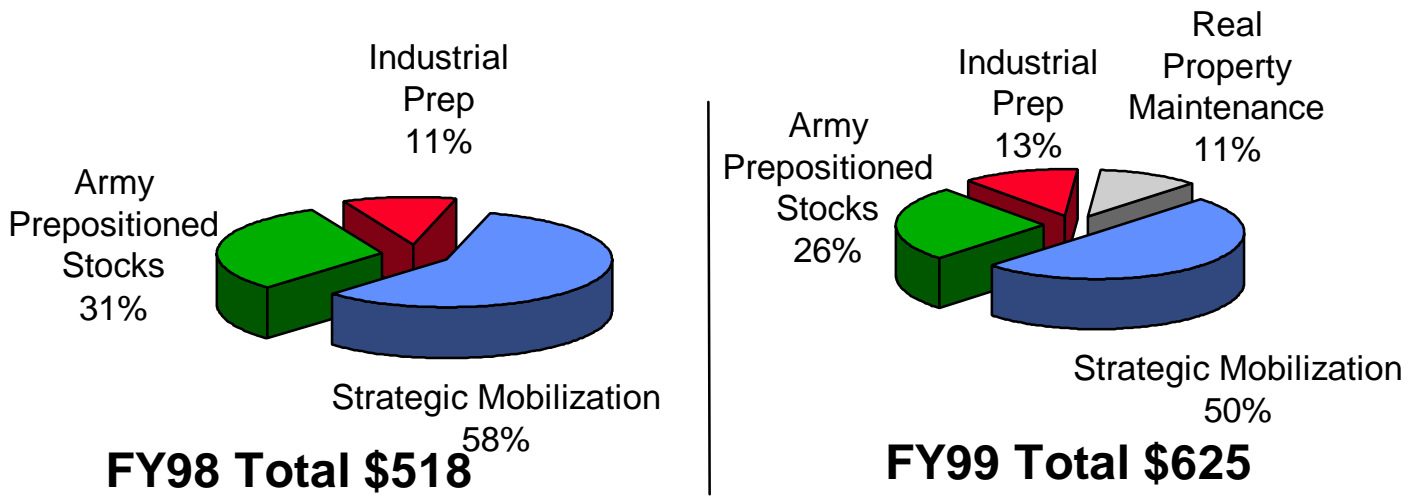
BA1

BA1 (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Divisions	999	949	1091
Corps Combat Forces	257	246	300
Corps Support Forces	311	327	316
Echelon Above Corps Forces	411	405	435
Land Forces Opns Support	817	823	825
Force Readiness Opns Support	755	919	974
Land Forces Sys Readiness	437	379	375
Land Forces Depot Maintenance	719	744	571
Base Opns Support	2935	2417	2332
Maintenance of Real Property	825	695	642
Mgmt and Opn'l Hq	215	107	111
Unified Commands	153	67	72
Misc Activities	<u>1366</u>	<u>94</u>	<u>63</u>
Total*	10,199	8,174	8,106

* Totals may not add due to rounding

OMA BA 2 Mobilization (\$M)



BA 2

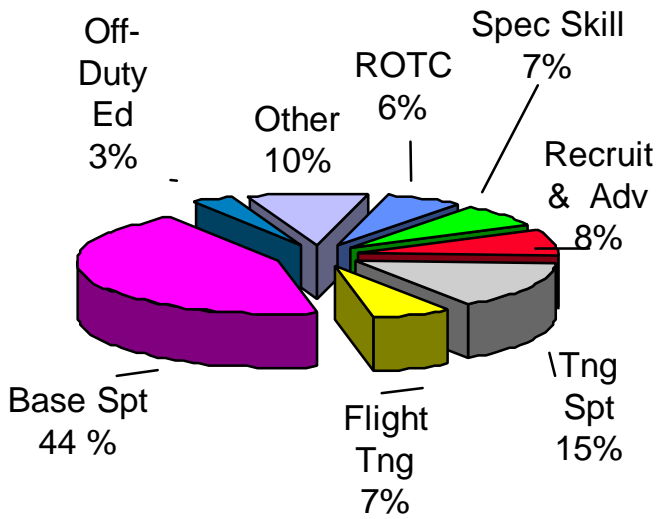
37

<i>BA2 (\$M)</i>	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Strategic Mobilization	316	300	315
Army Prepositioned Stocks	86	159	165
Industrial Preparedness	59	59	79
POMCUS	83*	0*	0*
Maintenance of Real Property	<u>0</u>	<u>0</u>	<u>66</u>
Total**	544	518	625

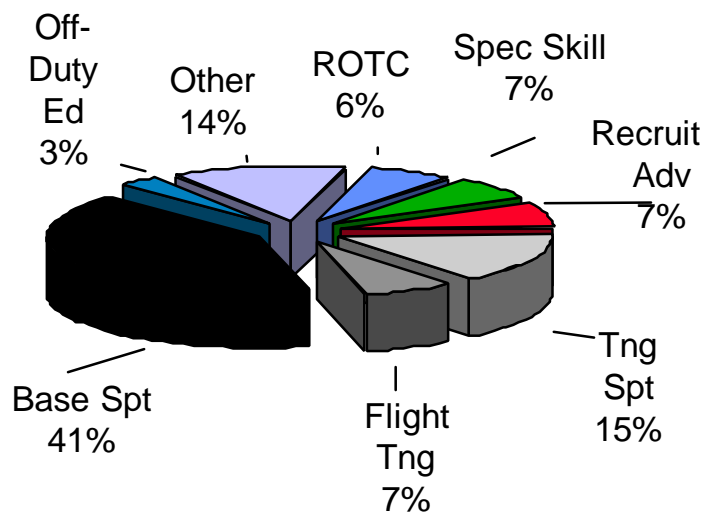
* Prepositioned Material Configured to Unit Sets (POMCUS) has combined with Army Prepositioned Stocks (APS) based on the transition of the APS program from component CINC support into strategic common user stockpiles oriented towards supporting multiple CINC's. POMCUS assets were consolidated at the Army level into Europe and relocated both ashore and afloat.

**Totals may not add due to rounding.

BA3 Training & Recruiting (\$M)



FY98 Total \$3,178



FY99 Total \$3,236

38

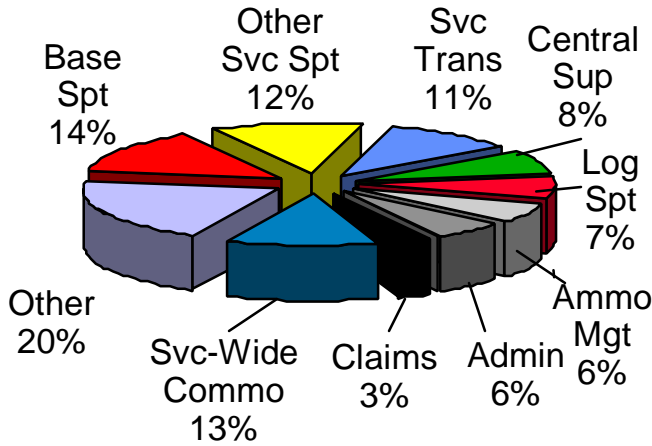
BA3

BA3 (\$M)

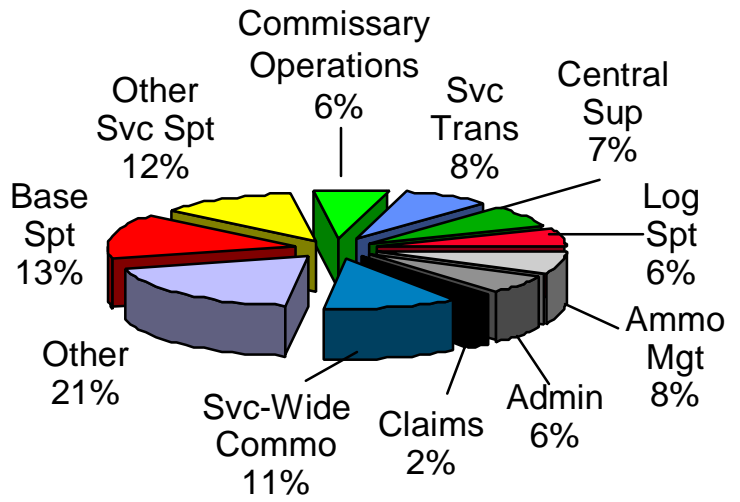
	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Officer Acquisition	64	63	64
Recruit Training	13	12	14
One Station Unit Training	14	14	15
ROTC	116	119	130
Base Opns Spt (Academy Only)	77	70	73
Maintenance of Real Property	51	27	43
Specialized Skill Training	229	219	216
Flight Training	218	210	227
Professional Development Ed	78	73	193
Training Spt	398	477	489
Base Opns Spt (Other Training)	984	888	782
Maintenance of Real Property	197	256	259
Recruiting & Advertising	250	257	234
Examining	73	70	72
Off Duty/Voluntary Education	113	104	100
Civ Education & Training	76	78	74
Junior ROTC	69	74	73
Base Opns Spt (Recruiting Leases)	<u>168</u>	<u>167</u>	<u>178</u>
Total *	3,187	3,178	3,236

*Totals may not add due to rounding

•BA4 Administration & Service-Wide Activities (\$M)



FY98 Total \$4,863



FY99 Total \$5,307

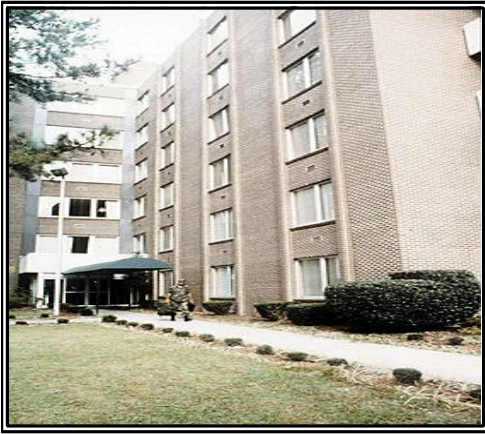
BA4

BA4 (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Security Programs	360	363	404
Service-Wide Transportation	543	544	398
Central Supply Activities	394	361	371
Logistics Support Activities	390	343	336
Ammunition Management	330	306	400
Administration	302	277	305
Service-Wide Communications	641	610	606
Manpower Mgt	153	147	142
Other Pers Spt	201	149	150
Other Svc Spt	**1115	605	618
Army Claims Activities	113	141	119
Real Estate Mgt	88	62	69
Base Opns Spt	645	566	701
Commissary Operations	0	0	338
Maintenance of Real Property	52	125	83
International Military Headquarters	235	229	227
Misc Spt of Other Nations	<u>38</u>	<u>34</u>	<u>38</u>
Total*	5,600	4,863	5,307

* Totals may not add due to rounding

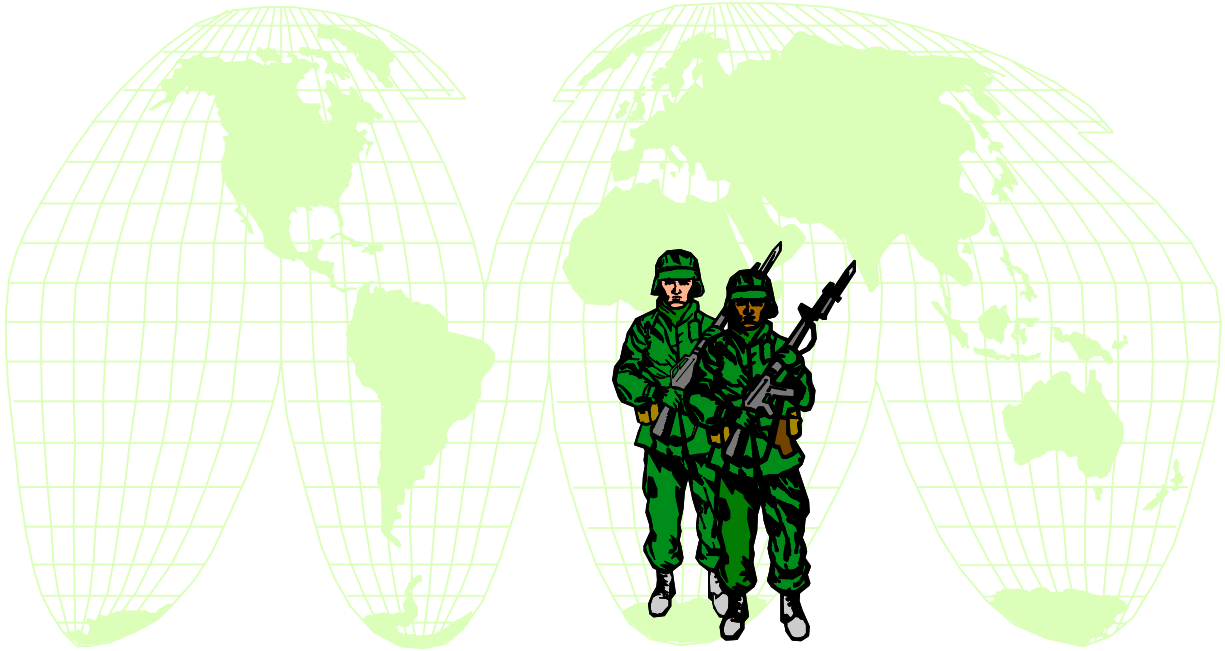
** FY97 Includes Environmental Restoration



OMA Base Support

<u>(SM)</u>	<u>FY 97</u>	<u>FY 98</u>	<u>FY 99</u>
Base Operations Function Accounts			
A Real Estate Lease	269	275	401
B Supply Operations	263	269	235
C Non-Tactical Equipment Maintenance	114	111	85
D Transportation Services	216	167	163
E Laundry and Dry Cleaning	19	16	17
F Army Food Service Program	156	166	125
G Personnel Support	195	177	179
H UPH Operation, Admin & Furnishings	88	86	98
J Utilities	515	560	559
M Municipal Services	673	437	373
N Command Administration	212	160	152
P Automation Services	161	97	81
Q Reserve Component Support	4	5	1
S Community & Morale Support Activities	192	190	206
T Preservation of Order	134	106	125
U Resource Mgmt Operations	180	132	155
W Contract Services	92	83	83
Y Records Management	68	51	43
BASOPS Total	3551	3088	3081
Family Programs			
Child Development Services	109	107	120
Army Community Services	41	43	42
Family Programs Total	150	150	162
Environmental Programs			
Environmental Conservation	53	43	52
Pollution Prevention	59	45	50
Environmental Compliance	347	351	302
Environmental Programs Total	459	439	404
Audio-Visual	57	45	39
Base Communications	250	166	151
Base Operations Support Total	4467	3888	3837
Real Property Maintenance(RPM)			
K Maintenance and Repair	1002	1054	1017
L Minor Construction	121	48	71
RPM Total	1123	1102	1088
BASE SUPPORT TOTAL	5590	4990	4925

NOTE: Funding does not include Army funds to pay for Defense Financing and Accounting, costs for facilities being returned to Panamanian control and funds for the Defense Commissary Agency (DeCA).



O&M, Army Reserve/National Guard

41

OMNG (\$M) *

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
BA 1 : Operating Forces**	2,116	2,210	2,286
BA 4 : Admin & Svc-Wide Activities***	<u>178</u>	<u>209</u>	<u>151</u>
Total****	2,294	2,419	2,437

OMAR (\$M) *

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
BA 1 : Operating Forces**	1,027	1,072	1,062
BA 4 : Admin & Svc-Wide Activities***	<u>113</u>	<u>136</u>	<u>140</u>
Total****	1,141	1,208	1,203

- * BA2 - Mobilization was eliminated
- ** BA3 - Training was rolled up into BA1
- ***BA3 - Recruiting was rolled up into BA4
- ****Totals may not add due to rounding

Modernization....

“Modernization is the guarantor of future readiness...”

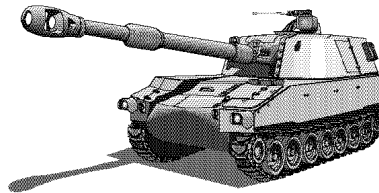
“The Army must continue to modernize to provide America’s soldiers with the best weapons and equipment available, weapons and equipment that are suitable for operations at all levels of the operational continuum...”

--The Honorable Robert M. Walker
Acting Secretary of the Army

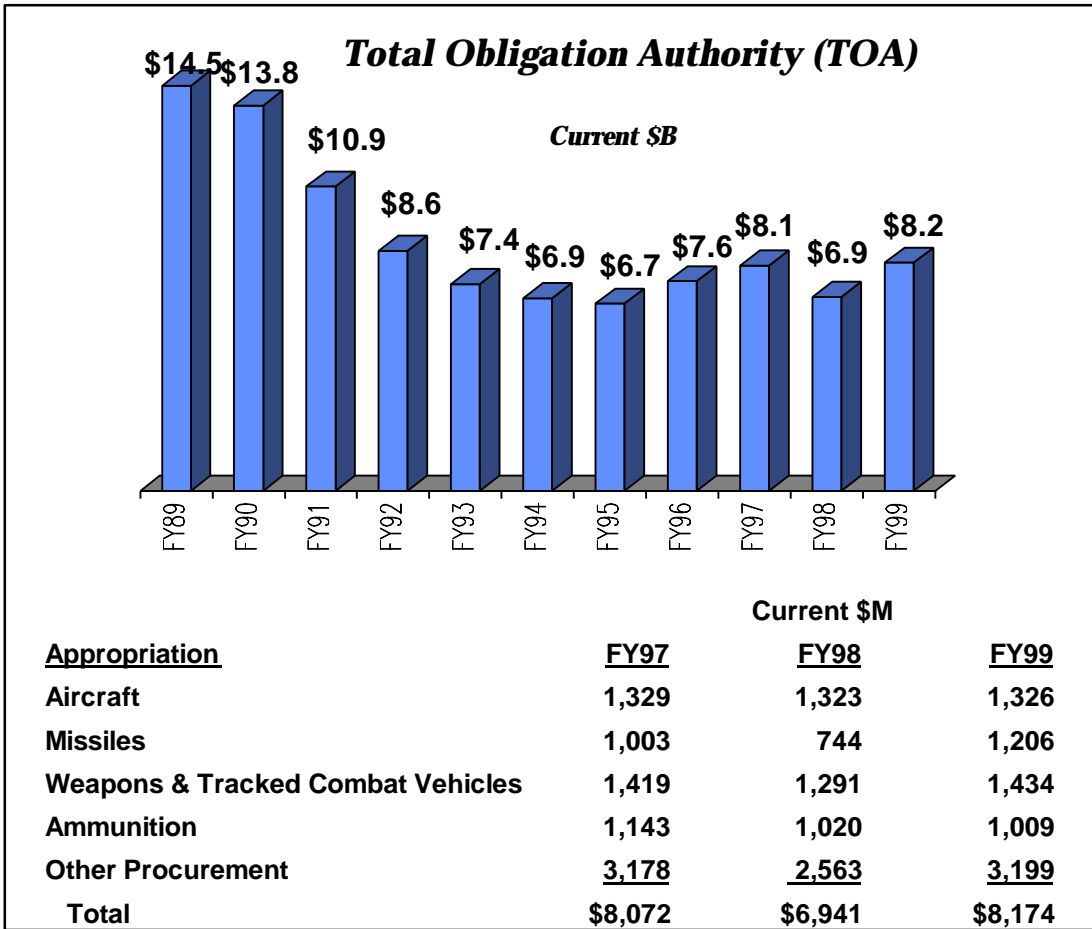
The Army modernization strategy investment goals are designed to achieve :

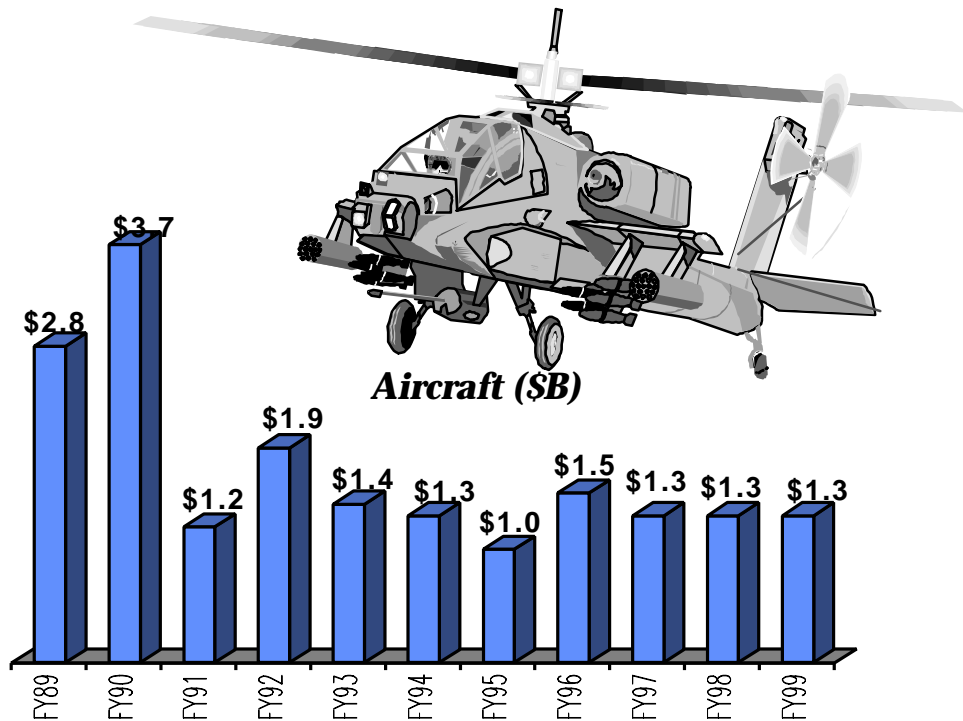
- Focus on Information Dominance - Digitize the Army
- Maintain Combat Overmatch
- Sustain Essential Research and Development (R&D) and Focus Science and Technology (S&T) to Leap-Ahead Technology for the Army After Next
- Recapitalize the Force
- Integrate the Active Component (AC) and Reserve Component (RC)

The FY99 budget continues upgrades for the Abrams Tank and Bradley Fighting Vehicle directly supporting battlefield digitization; begins procurement of Brilliant Anti-Armor Submunition (BAT); continues multiyear procurement for Javelin; and provides funding for MLRS Launchers, Longbow Hellfire and Improved Target Acquisition System for TOW. The budget also continues modification from basic Apache helicopters to the Longbow Apache configuration, armed with an improved radar guided Hellfire missile possessing fire-and-forget capability. Funding is continued for the procurement of 22 Black Hawk helicopters in FY99. The budget continues procurement of critical Combat Service Support programs such as the Family of Medium Tactical Vehicles (FMTV). The budget provides training ammunition and four modern types of war reserve ammunition items. It provides for a modest reduction to the ammo demilitarization backlog and supports smart munitions. The budget provides funding for satellite communications systems, including the Defense Satellite Communications System, Super High Frequency(SHF) Tri-Band Advanced Range Terminal, Enhanced Manpack Ultra High Frequency(UHF) Terminal (Spitfire) and NAVSTAR Global Positioning System.



Procurement

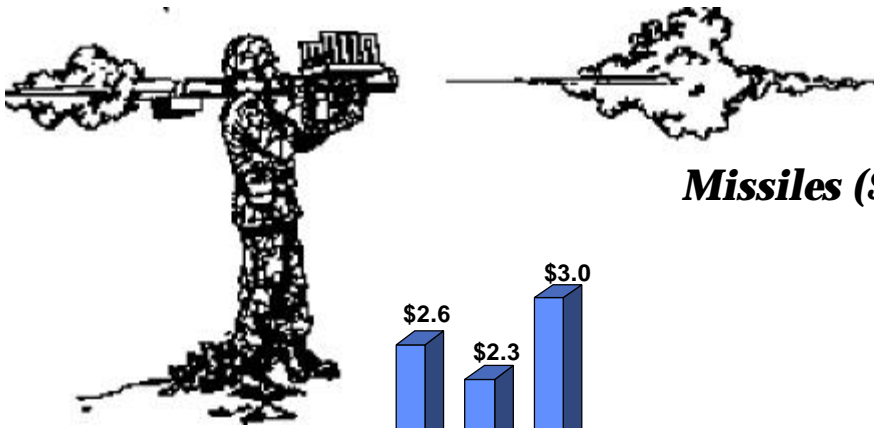




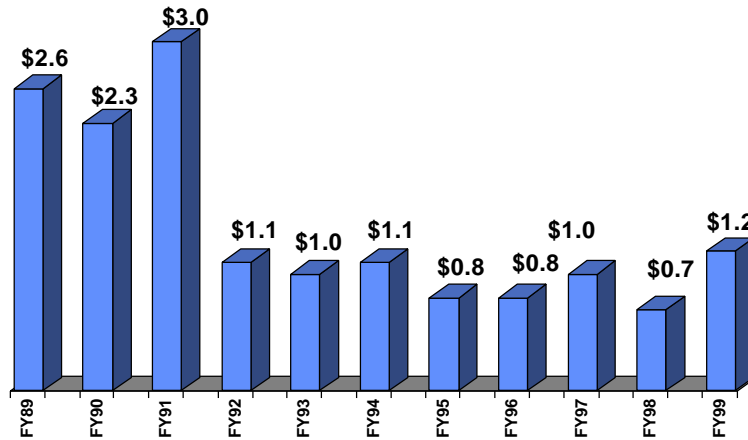
44

Aircraft

	<u>FY97</u>		<u>FY98</u>		<u>FY99</u>	
	<u>QTY</u>	<u>\$M</u>	<u>QTY</u>	<u>\$M</u>	<u>QTY</u>	<u>\$M</u>
Aircraft						
ARL	2	30	40		13	
C-XX Aircraft	5	22	5	22	0	
Guardrail Common Sensor		5	13		2	
UH-60 Black Hawk	34	280	28	290	22	219
Modifications						
Guardrail		30	15		36	
AH-64		49	40		53	
CH-47 Cargo Helicopter		48	62		101	
Longbow Apache		403	500		612	
UH-60		12	26		22	
Kiowa Warrior		197	57		40	
EH-60 Quickfix		14	44		3	
Airborne Avionics		58	42		56	
Aircraft Survivability Equip		26	19		3	
Other Mods		13	13		10	
Spares & Repair Parts		38	23		36	
Support Equipment & Facilities						
Aircraft Survivability Equip		0	8		5	
Avionics Support Equipment		10	3		3	
Training Devices		7	13		0	
Common Ground Equipment		21	27		30	
Airborne Communications		39	46		42	
Other Support Equipment		<u>27</u>	<u>20</u>		<u>40</u>	
Total		\$1,329	\$1,323		\$1,326	



Missiles (\$B)

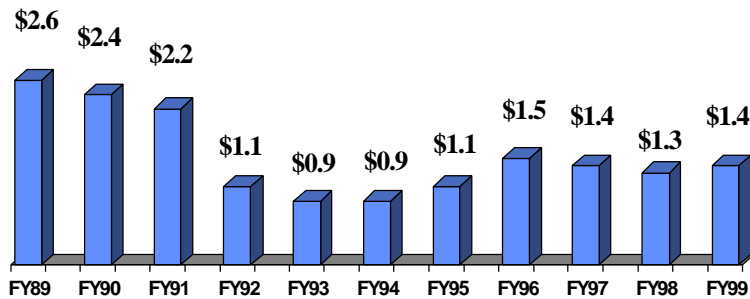


Missiles

45

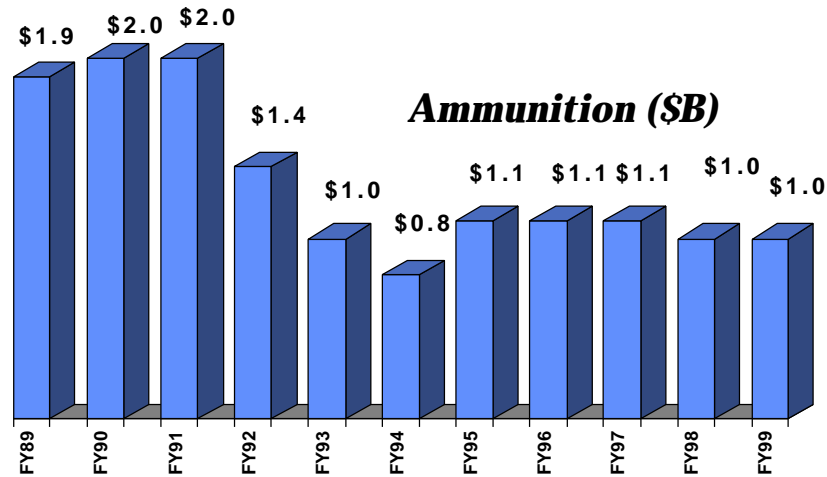
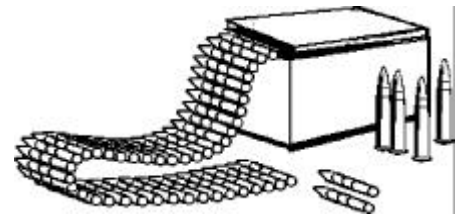
	<u>FY97</u>		<u>FY98</u>		<u>FY99</u>	
	<u>QTY</u>	<u>\$M</u>	<u>QTY</u>	<u>\$M</u>	<u>QTY</u>	<u>\$M</u>
Missiles						
Avenger	93	62	7	19	35	
Hellfire	2,856	356	1,100	242	2,000	361
TOW 2	-	9	-	1	-	-
MLRS Rockets	1,500	45	528	19	522	17
MLRS Launchers	-	104	35	119	24	85
ATACMS Blk 1A	97	135	100	94	96	91
ATACMS / BAT (Block II)	-	-	-	-	30	49
BAT	-	-	-	-	420	100
Javelin	1,020	194	1,080	139	3,316	320
EFOG-M	-	-	96	13	96	14
Modifications						
Patriot	-	23	-	8	-	15
Stinger	-	37	-	21	-	14
TOW	-	0	-	61	-	62
MLRS	-	6	-	2	-	2
Avenger	-	-	-	-	-	8
Spares & Repair Parts	-	9	-	11	-	24
Support Equipment & Facilities						
Air Defense Targets	-	6	-	1	-	3
Production Base Support	-	2	-	3	-	3
Other	-	<u>13</u>	-	<u>3</u>	-	<u>3</u>
Total		\$1,003		\$744		\$1,206

WTCV (\$ B)



46 Weapons & Tracked Combat Vehicles

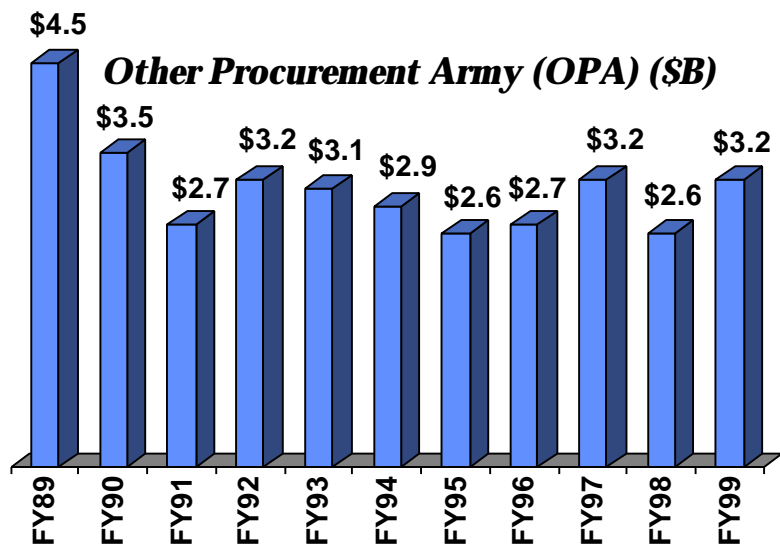
	<u>FY97</u>		<u>FY98</u>		<u>FY99</u>	
	<u>QTY</u>	<u>\$M</u>	<u>QTY</u>	<u>\$M</u>	<u>QTY</u>	<u>\$M</u>
Tracked Combat Vehicles						
Command and Control Vehicle	5	49	5	30	10	44
Field Artillery Ammo Spt Veh	48	58	36	39	-	0
Abrams Training Device (Mods)	-	3	-	2	-	9
Abrams Tank Training Devices	-	13	-	13	-	13
Weapons & Other Combat Vehicles						
Machine Gun, 5.56mm (SAW)	3,802	12	406	6	1,525	5
M16A2 Rifle	15,583	7	11,297	5	16,067	7
Grenade Launcher, Auto 40mm	2,150	33	400	8	697	12
Armor Machine Gun	2,034	20	1,500	15	673	7
Carbine M4, 5.56mm	10,603	7	7,484	5	6,310	4
Modifications						
Carrier, Mod	-	45	-	39	-	55
Bradley Base Sustainment	80	251	98	231	73	286
BFVS Mod	-	114	-	60	-	59
Howitzer, Med Sp Ft 155mm M109 Mod	37	95	36	73	-	11
FAASV PIP To Fleet	-	24	-	2	-	3
Heavy Assault Bridge	6	51	7	41	9	50
M1 Abrams Tank Mod	-	63	-	29	-	53
Abrams Upgrade Regular Proc	120	204	120	329	120	413
Abrams Upgrade Advanced Proc	-	258	-	254	-	263
FIST Veh Mod	-	0	19	16	27	21
M4 Carbine Mods	-	5	-	5	-	5
M119 Modifications	-	0	-	5	-	5
M16 Rifle Mods	-	5	-	5	-	6
Improved Recovery Vehicle	24	56	10	32	15	38
Support Equipment & Facilities						
Spares & Repair Parts	-	20	-	20	-	23
Production Base Support	-	14	-	15	-	14
Industrial Preparedness	-	5	-	6	-	4
Small Arms (Soldier Enh Prog)	-	5	-	4	-	5
Other	-	2	-	2	-	19
Total		\$1,419		\$1,291		\$1,434



Ammunition

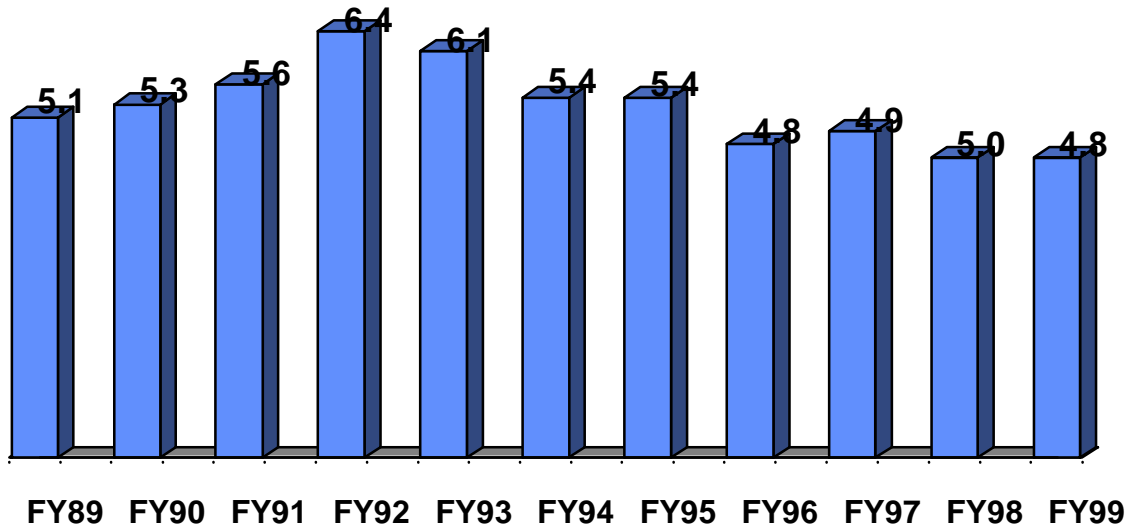
47

	(\$M)		
	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Ammunition			
Small Arms	190	224	231
Mortars	132	77	99
Tank	304	256	200
Artillery	159	142	85
Mines/Countermine	27	32	11
Rockets	37	44	126
Other	25	45	48
Miscellaneous	18	21	27
Production Base Support	<u>251</u>	<u>179</u>	<u>182</u>
Total	1,143	1,020	1,009
Training/War Reserve Breakout (\$M)			
Training	399	468	667
War Reserve	479	353	136
Non-Hardware	14	20	24
Production Base	<u>251</u>	<u>179</u>	<u>182</u>
Total	1,143	1,020	1,009



	FY97		FY98		FY99	
	Qty	\$M	Qty	\$M	Qty	\$M
Tactical & SPT Vehicles (\$M)						
Wheeled Vehicle (HMMWV)	1,871	161	1,768	128	110	12
Family of Med Tactical Veh	1,807	236	1,213	204	2,038	332
Family of Hvy Tactical Veh		241		114		190
All Other Vehicles and Trailers		69		44		192
Communications & Electronics Equip						
Joint Communications		3		3		8
Satellite Communications		204		161		199
MSE Mod		10		0		0
C3 System		42		17		21
Combat Communications		487		473		174
Intel Communications		4		2		2
Information Security		20		18		40
Long Haul Communications		13		26		9
Base Communications		123		102		157
Elect Equip--NFIP		35		25		22
Elect Equip--TIARA		192		146		187
Elect Equip--Electronic Warfare (EW)		7		8		2
Elect Equip--Tactical Survey		262		175		161
Elect Equip--Tactical C2		204		157		257
Elect Equip--Army Training XXI Mod		0		25		33
Elect Equip--Automation(RCAS&ADPE)		211		240		239
Elect Equip--Audio Visual Sys (A/V)		4		3		5
Elect Equip--Test Meas & Diag Equip		41		0		0
Elect Equip--Support		1		0		0
Other Support Equipment						
Smoke Generators		27		23		28
Bridging Equipment		4		4		8
Engineer Equip (Non-Construct)		52		16		7
Combat Service Spt Equipment		37		17		128
Petroleum Equipment		10		8		26
Water Equipment		3		3		4
Medical Equipment		16		12		26
Maintenance Equipment		3		6		16
Construction Equipment		68		32		51
Rail Float Containerization Equip		39		29		43
Generators		27		8		83
Materiel Handling Equipment		19		5		51
Training Equipment		186		151		246
Test Meas & Diag Equipment		0		47		78
Other Support Equipment		57		77		85
Initial Spares						
Tactical Support Vehicles		0		0		3
Communications and Electronics		59		53		73
Other Support		1		1		1
Total		\$3,178		\$2,563		\$3,199

RDTE (\$B)



Research, Development, Test & Evaluation (RDTE)

The Army RDTE Program continues to maintain a strong and stable Science and Technology Program to ensure timely development and transition of technology into weapon systems and system upgrades and to explore alternative concepts in future global, capabilities-based warfighting. The FY99 budget includes funding for continuing the development of the Comanche and testing of two prototypes, Brilliant Anti-Armor Submunitions, ATACMS Block IIA, Crusader and Follow-on to TOW programs. The FY99 budget also funds Digitization to include command and control digital networks, integration and development efforts which include the communications backbone, and weapons platforms such as the Abrams and Bradley programs. Funding also includes All Source Analysis (ASAS) software development, Night Vision Systems and Force XXI Initiatives, and Warfighting Rapid Acquisition Program (WRAP) as a vehicle to jump start proven technology. There are no new major initiatives.

Budget Activities	(Current \$M)		
	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Basic Research	175	181	201
Applied Research	542	654	511
Advanced Technology Dev	653	657	484
Dem/Val	540	563	466
Eng Manufacturing Dev	1,145	1,162	1,269
Management Support	1,145	1,129	1,077
Operational Systems Dev	<u>716</u>	<u>679</u>	<u>773</u>
Total	\$4,916	\$5,025	\$4,781

Research, Development, Test & Evaluation (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Technology Base			
BA1. Basic Research	175	181	201
BA2. Applied Research	<u>542</u>	<u>654</u>	<u>511</u>
Subtotal	717	835	712
BA3. Advanced Tech Development			
Logistics	23	34	33
Medical	196	177	11
Aviation	55	89	30
Weapons & Munitions	28	25	25
Cbt Veh & Auto	28	41	54
Command, Control & Communication	30	26	20
Missile & Rocket Adv Technology	90	90	86
Landmine Warfare & Barrier	27	32	22
Night Vision	29	19	24
Military HIV Research	17	3	6
Air Defense/Precision Strike	19	13	10
Adv Tactical Computer Sci & Sensor	22	19	18
Other	<u>89</u>	<u>89</u>	<u>145</u>
Subtotal	653	657	484
BA4. Demonstration & Validation			
Landmine Warfare & Barrier	27	24	7
Armored System Mod-Adv Dev	2	2	0
Artillery System Dem/Val	232	314	313
Soldier Support & Survivability	6	7	8
Aviation - Adv Dev	11	14	7
CSSCS Eval and Analysis	15	7	14
Medical Systems-Adv Dev	10	7	11
Other	<u>237</u>	<u>188</u>	<u>106</u>
Subtotal	540	563	466
BA5. Engineering & Manufacturing Dev			
Comanche	325	272	368
Electronic Warfare Development	69	84	86
Night Vision	34	35	21
Non-System Tng Devices-Eng Dev	46	83	64
BAT/ATACMS	162	229	134
Combat ID	17	19	13
Longbow	11	0	0
Other	<u>481</u>	<u>440</u>	<u>583</u>
Subtotal	1,145	1,162	1,269
BA6. RDTE Management Spt			
Major Test & Evaluation	40	39	40
Army Test Ranges/Facilities	128	118	120
Army Kwajalein Atoll	140	121	143
Support of Operation Testing	45	77	66
Programwide Activities	58	80	65
Environmental Compliance	53	57	44
Maintenance & Repair-RPM	67	84	49
Base Operations	306	311	317
Other	<u>308</u>	<u>242</u>	<u>233</u>
Subtotal	1,145	1,129	1,077
BA7. Operational Systems Development			
Cbt Vehicles Improvement Prgm	204	161	95
Horizontal Battlefield Digitization/FBCB2	98	94	97
MLRS PIP	62	36	20
Other MSL PIP	74	32	13
SATCOM Ground Environment	38	49	54
Other	<u>240</u>	<u>307</u>	<u>494</u>
Subtotal	716	679	773
Total	\$4,916	\$5,025	\$4,781



MILCON, Army

51

The Active Army Military Construction budget continues to focus on facilities that upgrade the quality of life of soldiers and the capabilities of Army installations as power projection platforms. New facilities include modern barracks, strategic mobility infrastructure, and facilities to support mission and training requirements. Effective with FY99, funding for facilities to support the Chemical Demilitarization program has been transferred from the Defense Agencies to the Active Army construction budget.

By Facility Categories (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Operation & Training	88	42	131
Maintenance & Production	6	5	19
Research & Development	0	31	14
Supply & Administration	72	60	31
Troop Housing/Community Support	288	408	362
Utilities /Real Estate	71	10	37
Chemical Demilitarization	0	10	125
General Reduction	0	-8	0
Minor Construction	5	7	10
Planning & Design	<u>51</u>	<u>66</u>	<u>62</u>
Total	581	631	791

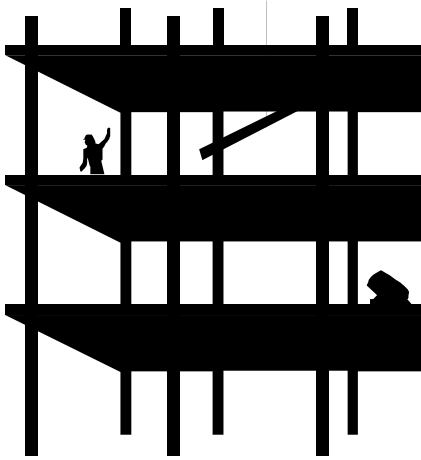
Region/Program

United States	403	410	631
Korea	30	76	46
SW Asia	64	37	0
Kwajalein Atoll	0	0	13
Europe	28	43	29
General Reduction	0	-8	0
Minor Construction	5	7	10
Planning & Design	<u>51</u>	<u>66</u>	<u>62</u>
Total	581	631	791



The Army Reserve budget provides essential military construction resources to address its highest priorities -- the critical needs of Force Support package units; the worst cases of facility deterioration; modernization of the total facilities inventory; and careful management of Army Reserve-operated installations. The program essence is straightforward: provide essential facilities to improve readiness and quality of life; preserve and enhance the Army's image across America; and conserve and protect the facilities resources for which the Army Reserve is responsible.

By Facility Categories (\$M)			
	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Operation & Training	50	49	64
Planning & Design	<u>6</u>	<u>6</u>	<u>7</u>
Total	56	55	71



MILCON, Army National Guard

53

The Army National Guard military construction budget continues the goal of providing state-of-the-art, community-based installations and training sites that facilitate communications, operations, training, and equipment sustainment from which to station, sustain, and deploy the force. The program focuses on six investment areas: ranges, training facilities, maintenance support shops, readiness centers, minor construction, and planning and design. These projects are mission-focused and are centered on the quality of life of our soldiers.

By Facility Categories (\$M)

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
Operation & Training	21	63	32
Maintenance & Production	30	26	10
Utilities /Real Estate	1	0	0
Minor Construction	6	7	1
Planning & Design	<u>20</u>	<u>6</u>	<u>5</u>
Total	78	102	48

Army Family Housing (\$M)	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
New/Replace Construction	50	101	68
Improvement	105	86	29
Planning & Design	3	9	6
Foreign Currency	1	TBD	TBD
Subtotal AFH Construction	159	196	103
Operation & Utilities	448	432	435
Maintenance	532	458	468
Leasing	233	215	202
Foreign Currency	(42)	TBD	TBD
Subtotal AFH Operation	<u>1,171</u>	<u>1,105</u>	<u>1,105</u>
Total AFH	1,330	1,301	1,208

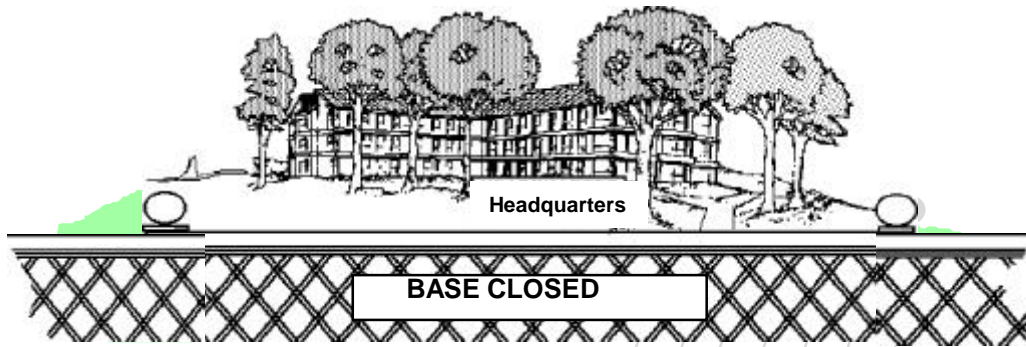
**Totals may not add due to rounding.*

The Family Housing budget includes the construction and revitalization of housing as well as the operation and maintenance of 131,000 Army Family housing units world-wide.

Army Family Housing New Construction		
	<u>Units</u>	<u>(\$M)</u>
FY97		
Schofield Barracks, HI	54	10.0
Fort Bragg, NC	88	9.8
Tobyhanna, PA	0	0.9*
Fort Bliss, TX	64	11.0
Fort Hood, TX	<u>140</u>	<u>18.5</u>
Total	346	50.2
FY98		
Picatiny Arsenal, NJ	35	7.3
Fort Huachuca, AZ	55	8.0
Schofield Barracks, HI	132	26.3
Fort Meade, MD	56	7.9
Fort Bragg, NC	174	19.9
Fort Bliss, TX	91	12.6
Fort Hood, TX	<u>130</u>	<u>18.6</u>
Total	673	100.6
FY99		
Redstone Arsenal, AL	118	14.0
Schofield Barracks, HI	64	14.7
Fort Bragg, NC	170	19.8
Fort Hood, TX	154	21.6
General Reduction	<u>NA</u>	<u>-1.6</u>
Total	506	68.5

* Acquire and demolish 200 Wherry housing units

Base Realignment & Closure (BRAC)

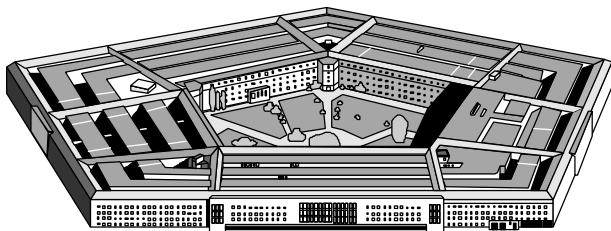
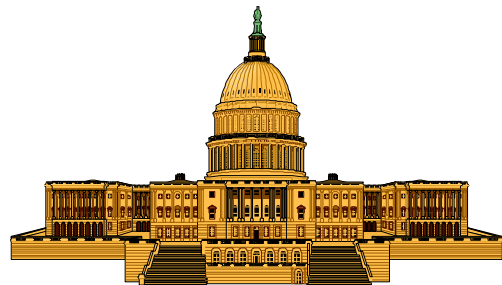


Closing military facilities permits us to invest in the forces and bases we keep to ensure their readiness and effectiveness. Closed installations are returned to the public or private sector where they contribute to the nation in new ways.

BRAC

55

Congress enacted the Defense Base Closure and Realignment Act of 1990 (Public Law 101-510), as amended in order to reduce the number of military installations in the United States.



Closing and realigning Army installations has been a major part of the past decade's reshaping effort. The Army is entering the final third of a 13-year effort that spans four closure rounds. As a result of this effort the Army in FY97 began saving more than it is spending on BRAC.

Pages 56-59 provide summaries of each BRAC round. Page 60 summarizes the four rounds. Page 61 provides an overview of overseas Army closure actions.

BRAC 88 FINANCIAL SUMMARY (\$000)

Costs and Savings

	FY 90	FY 91	FY 92	FY 93	FY 94	FY 95	TOTAL
Military Construction	121,657	141,035	182,658	122,254	12,830	-	580,434
Family Housing Construction	-		-	-	-	-	-
Family Housing Operations	-	51	490	-	-	-	541
Environment	-	159,313	188,564	105,522	-	92,325	545,724
Operations and Maintenance	40,556	86,104	37,252	34,983	-	-	198,895
Military Personnel	-	-	-	-	-	-	-
Other	8,925	15,428	3,331	12,786	-	-	40,470
Total One Time Costs	171,138	401,931	412,295	275,545	12,830	92,325	1,366,064
Revenue (Land Sales)	(4,337)	(4,159)	(40,597)	(14,680)	-	(3,940)	(67,713)
Budget Request	166,801	397,772	371,698	260,865	12,830	88,385	1,298,351
Funding from Outside Acct	16,741	94	1,947	1,507	22,734	-	43,023
Savings	(10,218)	(34,777)	(56,301)	(119,787)	(240,317)	(259,611)	(721,011)
Net Implementation Costs	173,324	363,089	317,344	142,585	(204,753)	(171,226)	620,363

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BRAC88

77 INSTALLATION CLOSURES

53 Housing Sites	Fort Douglas, UT	Navajo Depot, AZ
Alabama AAP, AL	Fort Sheridan, IL	New Orleans MOT, LA
AMTL, MA	Fort Wingate, NM	Nike Aberdeen, MD
Bennett ANG, CO	Hamilton AAF, CA	Nike Kansas City 30, MO
Cameron Station, VA	Indiana AAP, IN	Presidio San Francisco, CA
Cape St. George, FL	Jefferson Proving Grd, IN	Pontiac Storage, MI
Cosa River Storage, AL	Kapalama, HI	Tacony Warehouse, PA
DMA Herndon, VA	Lexington Depot, KY	USARC Gaithersburg, MD
Fort Des Moines, IA		

6 INSTALLATION REALIGNMENTS

Fort Devens, MA	Fort Holabird, MD	Pueblo Depot, CO
Fort Dix, NJ	Fort Meade, MD	Umatilla Depot, OR

BRAC 91 FINANCIAL SUMMARY (\$000)

Costs and Savings

	FY 92	FY 93	FY 94	FY 95	FY 96	FY 97	TOTAL
Military Construction	23,600	138,270	259,163	97,709	29,358	-	548,100
Family Housing Construction	-	-	-	-	-	-	-
Family Housing Operations	-	934	335	-	88	-	1,357
Environment	35,650	53,134	68,619	53,701	236,115	4,800	452,019
Operations and Maintenance	13,050	147,758	58,821	23,726	54,327	3,387	301,069
Military Personnel	-	-	-	-	-	-	-
Other	-	18,725	5,386	3,461	43,009	10,655	81,236
Total One Time Costs	72,300	358,821	392,324	178,597	362,897	18,842	1,383,781
Revenue (Land Sales)	-	-	(57)	(162)	(4,824)	(18,609)	(23,652)
Budget Request	72,300	358,821	392,267	178,435	358,073	233	1,360,129
Funding from Outside Acct	56,469	11,905	21,167	2,878	11,309	3,028	106,756
Savings	(55,068)	(105,463)	(198,934)	(241,312)	(276,599)	(303,825)	(1,181,201)
Net Implementation Costs	73,701	265,263	214,500	(59,999)	92,783	(300,564)	285,684

5 INSTALLATION CLOSURES

Fort Benjamin Harrison, IN	Fort Ord, CA	Sacramento Army Depot, CA
Fort Devens, MA	HDL, Woodbridge, VA	

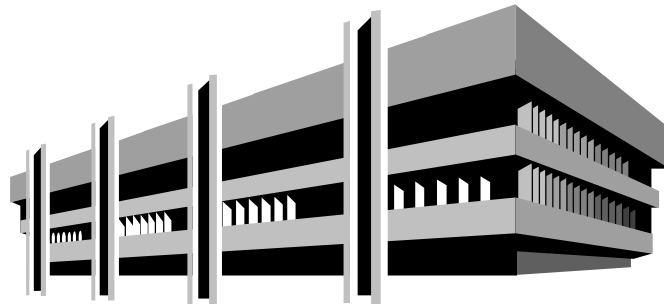
7 INSTALLATION REALIGNMENTS

Army Resch Inst, Alex, VA	Fort Dix, NJ	Letterkenny Depot, PA
AVSCOM/TROSCOM, MO	Fort Polk, LA	TRI-SVC Project Reliance, MD

BRAC 93 FINANCIAL SUMMARY (\$000)

Costs and Savings

	FY 94	FY 95	FY 96	FY 97	FY 98	FY 99	TOTAL
Military Construction	12,300	63,856	12,863	-	3,650	-	92,669
Family Housing Construction	-	-	-	-	-	-	-
Family Housing Operations	-	-	-	-	-	-	-
Environment	9,807	14,978	25,671	13,627	14,421	-	78,504
Operations and Maintenance	11,884	45,045	28,600	15,920	647	-	102,096
Military Personnel	-	-	-	-	-	-	-
Other	2,416	7,907	6,188	-	-	-	16,511
Total One Time Costs	36,407	131,786	73,322	29,547	18,718	-	289,780
Revenue (Land Sales)	-	(715)	-	-	-	-	(715)
Budget Request	36,407	131,071	73,322	29,547	18,718	-	289,065
Funding from Outside Acct	11,073	3,182	3,060	5,878	2,658	229	26,080
Savings	(10,896)	1,596	(20,320)	(48,529)	(61,016)	(67,727)	(206,892)
Net Implementation Costs	36,584	135,849	56,062	(13,104)	(39,640)	(67,498)	108,253



1 INSTALLATION CLOSURE

Vint Hill Farms Station, VA

5 INSTALLATION REALIGNMENTS

Fort Belvoir, VA

Presidio Monterey, CA

Tooele Army Depot, UT

Fort Monmouth, NJ

Red River Army Depot, TX

BRAC 95 FINANCIAL SUMMARY (\$000)

Costs and Savings

	FY 96	FY 97	FY 98	FY 99	FY 00	FY 01	TOTAL
Military Construction	85,874	253,724	73,387	52,450	22,500	-	487,935
Family Housing Construction	-	496	-	1,700	-	-	2,196
Family Housing Operations	-	7	400	-	-	-	407
Environment	48,383	57,513	177,529	222,406	294,972	174,008	974,811
Operations and Maintenance	90,407	121,177	121,184	209,642	77,588	26,630	646,628
Military Personnel	-	-	-	-	-	-	-
Other	5,972	6,077	16,138	3,024	3,622	211	35,044
Total One Time Costs	230,636	438,994	388,638	489,222	398,682	200,849	2,147,021
Revenue (Land Sales)	-	(16,000)	-	-	-	-	(16,000)
Budget Request	230,636	422,994	388,638	489,222	398,682	200,849	2,131,021
Funding from Outside Acct	15,516	15,498	2,369	2,332	2,163	2,092	39,970
Savings	(19,238)	(42,018)	(138,000)	(206,917)	(285,802)	(317,025)	(1,009,000)
Net Implementation Costs	226,914	396,474	253,007	284,637	115,043	(114,084)	1,161,991

29 INSTALLATION CLOSURES

ATCOM St Louis, MO	Fitzsimons AMC, CO	Info Sys Software Cmd, VA
Baltimore Pubs Center, MD	Fort Chaffee, AR	Lompoc USDB, CA
Bayonne MOT, NY	Fort Holibard, MD	Oakland Army Base, CA
Bellmore Logisitics Act, NY	Fort Indiantown GAP, PA	Rec Ctr#2, NC
Big Coppet Key, FL	Fort McClellan, AL	Rio Vista, USAREC, CA
Camp Bonneville, WA	Fort Missoula, MT	Savanna Army Depot, IL
Camp Kilmer, NJ	Fort Pickett, VA	Seneca Army Depot, NY
Camp Pedericktown, NJ	Fort Richie, MD	Stratford Engine Plant, CT
Concepts Analysis Agy, MD	Fort Totten, NY	Sudbury Annex, MA
East Fort Baker, CA	Higham Cohasset, MA	

12 INSTALLATION REALIGNMENTS

Detroit Arsenal, MI	Fort Hunter-Liggett, CA	Letterkenny Army Depot, PA
Fort Buchanan, PR	Fort Meade, MD	Red River Army Depot, TX
Fort Dix, NJ	Kelly Support Center, PA	Sierra Army Depot, CA
Fort Greely, AK	Kenner Hosp, Ft Lee, VA	Tri-SVC Proj Reliance.MD

**ARMY BASE REALIGNMENT AND CLOSURE
CONSOLIDATED FINANCIAL SUMMARY (\$000)**

Costs and Savings

	BRAC 88	BRAC 91	BRAC 93	BRAC 95	TOTAL
Military Construction	580,434	548,100	92,669	487,935	1,709,138
Family Housing Construction	-	-	-	2,196	2,196
Family Housing Operations	541	1,357	-	407	2,305
Environment	545,724	452,019	78,504	974,811	2,051,058
Operations and Maintenance	198,895	301,069	102,096	646,628	1,248,688
Military Personnel	-	-	-	-	-
Other	40,470	81,236	16,511	35,044	173,261
Total One Time Costs	1,366,064	1,383,781	289,780	2,147,021	5,186,646
Revenue (Land Sales)	(67,713)	(23,662)	(715)	(16,000)	(108,090)
Budget Request	1,298,351	1,360,129	289,065	2,131,021	5,078,566
Funding from Outside Account	43,023	106,756	26,080	39,970	215,829
Savings	(721,011)	(1,181,201)	(206,892)	(1,009,000)	(3,118,104)
Net Implementation Costs	620,363	285,684	108,253	1,161,991	2,176,291

- **The Army is now saving more money than it's spending in BRAC.**
- **Closing and realigning bases saves money that otherwise goes to unneeded overhead.**
- **These savings permit the Army to invest in remaining forces and infrastructure.**
- **We are dedicated to helping local communities realize rapid reuse of closed bases.**

HIGHLIGHTS

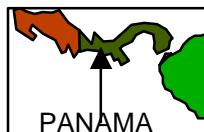
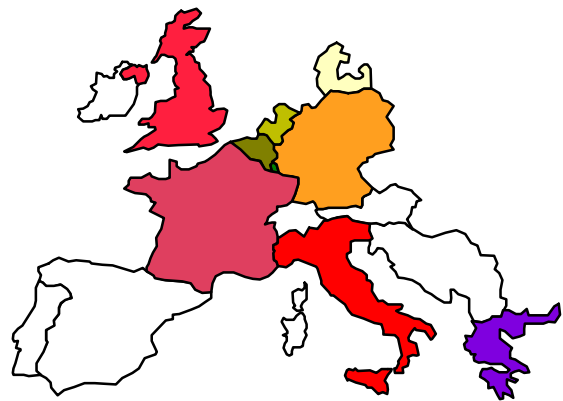
- **Since 1989 the Army has executed an aggressive closure program overseas.**
- **Announced closure of 664 overseas installations.**
- **Majority in Europe.**
- **European closures equivalent to:**
 - **188 million square feet of facilities**
 - **Comparable to closing 12 of our largest installations combined!**

OVERSEAS BRAC

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Overseas Base Closures:

BELGIUM	3
FRANCE	21
GERMANY	573
GREECE	4
ITALY	4
NETHERLANDS	6
UNITED KINGDOM	5
TURKEY	6
KOREA	29
PANAMA	13
TOTAL	664



Government Performance & Results Act page 63

OCIE page 66

War Reserve page 67

Energy Consumption page 68

Defense/Army Working Capital Fund page 69

Other page 70

Acronyms & Definitions page 71



Government Performance and Results Act

The Quadrennial Defense Review (QDR) forms the Strategic Plan for the Department of Defense (DoD) required by the Government Performance and Results Act (GPRA) of 1993. DoD has designated the QDR as its fundamental and comprehensive examination of America's defense needs from 1997 to 2015, to include potential threats, strategy, force structure, readiness posture, military modernization programs, defense infrastructure and other elements of the defense program. Beginning with Defense Planning Guidance for FY 1999-2003, DoD has incorporated its mission statement and general goals reflecting the QDR into the Department's long-standing Planning, Programming, and Budgeting System (PPBS). As a second step, DoD forwarded its GPRA Performance Plan for FY 1999 in the DoD Annual Report to the President and the Congress. These two steps inaugurate the GPRA-required recurring cycle of planning and assessment of performance on general goals reflecting the Department's strategic plan.

The Department of the Army, in keeping with DoD guidance, is reviewing its strategic plans and mission objectives to make sure that they link to the goals and objectives of the QDR, as implemented through the PPBS. The review centers largely on The Army Plan, a biennial component of the PPBS. The Army Plan, as reengineered for FY 2000-2015, provides guidance in three areas. Section I addresses strategic planning to achieve and maintain a Total Army postured to support the nation's military strategy through 2015 and beyond. Section II focuses on mid-term planning that deals with the near- and mid-term capabilities required to support the strategic planning guidance. Section III lays out programming guidance for the FY 2000-2005 Program Objective Memorandum. This part of the Army Green Book reflects preliminary implementation of DoD's GPRA Performance Plan.

The following sections provide an overview of the DoD Corporate Goals and highlights how the FY 1999 Army Budget will support each of these goals.



Department of Defense Corporate Goals

Goal 1. Shape the international environment through DoD engagement programs and activities:

- Support friends and allies by sustaining and adapting security relationships.
- Enhance coalition capabilities.
- Promote regional stability.
- Prevent or reduce threats and conflict.

Goal 2. Shape the international environment and respond to the full spectrum of crises by providing appropriately sized, positioned, and mobile forces:

- Support U.S. regional security objectives.
- Deter hostile actors/activities in peacetime and times of crisis.
- Conduct multiple, concurrent smaller-scale contingency operations, if required.
- Fight and win two nearly simultaneous major theater wars, if required.

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Goal 3. Prepare now for an uncertain future by pursuing a focused modernization effort that maintains U.S. qualitative superiority in key warfighting capabilities.

Goal 4. Prepare now for an uncertain future by exploiting the Revolution in Military Affairs to transform U.S. forces for the future.

Goal 5. Maintain highly ready joint forces to perform the full spectrum of military activities:

- Maintain high personnel and unit readiness.
- Recruit and retain well-qualified military and civilian personnel.
- Provide equal opportunity and high quality of life.
- Improve force management procedures throughout DoD.

Goal 6. Fundamentally reengineer the Department and achieve a 21st century infrastructure by reducing costs while maintaining required military capabilities across all DoD mission areas.



How the FY99 Army Budget Supports the DoD Corporate Goals

Numbers refer to pages in other sections of this book.

Goal 1. Shape the international environment through DoD engagement programs and activities.

- Operations and Maintenance-Support to Other Nations 35

Goal 2. Shape the international environment and respond to the full spectrum of crises by providing appropriately sized, positioned, and mobile forces.

- Combat Force Structure 6-7
- Summary of Combat Force Structure Changes 9
- Power Projection 8
- Reserve Component 13-16

Goal 3. Prepare now for an uncertain future by pursuing a focused modernization effort that maintains U.S. qualitative superiority in key warfighting capabilities.

- Procurement 42-48
- Research, Development, Test, and Evaluation 49-50

Goal 4. Prepare now for an uncertain future by exploiting the Revolution in Military Affairs to transform U.S. forces for the future.

- Research, Development, Test, and Evaluation 49-50

Goal 5. Maintain highly ready joint forces to perform the full spectrum of military activities.

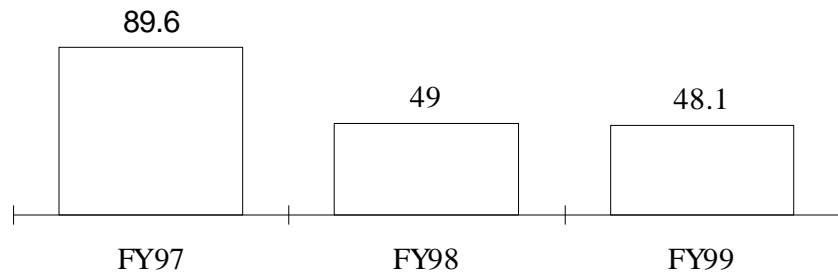
- Training and Recruiting 11, 14, 15, 33, 38
- Operating Forces 31, 34-36
- Army Community/Soldier Support 70

Goal 6. Fundamentally reengineer the Department and achieve a 21st century infrastructure by reducing costs while maintaining required military capabilities across all DoD mission areas.

- Base Operations 40
- Military Construction 51-53
- Family Housing 54
- Base Realignment and Closure 55-61
- Army Working Capital Fund 69



**Organizational Clothing &
Individual Equipment (OCIE)
(\$M)**

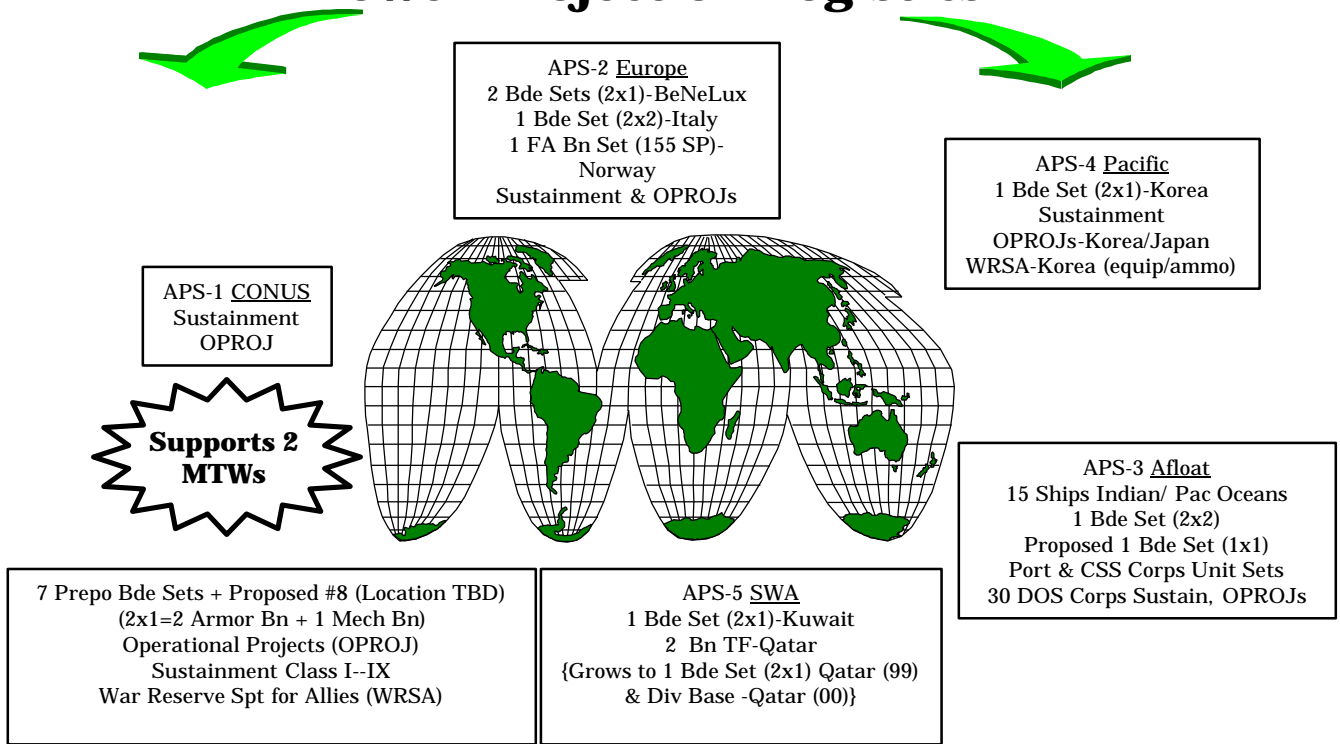


66

OCIE

- FY99 modernization program centrally funds/fields initial issue of improved and modernized clothing and individual equipment for the Active and Reserve Components. Modernized OCIE is a force multiplier which supports the soldier system and enhances soldier survivability, performance and comfort.
- Items programmed for procurement:
 - Airsave Body Armor
 - Mounted Crewman Glove
 - Ballistic Laser Protective Spectacle/Special Protective Eyewear Cylindrical System
 - Fighting Position Overhead Covers
 - Modular Sleep Bag and Bivy Covers
 - Improved Rain Suit
 - Self-contained Toxic Environment Protective Outfit
- The Army's goal is to enhance soldier survivability on the modern battlefield by:
 - Lightening the load of the individual soldier
 - Providing state-of-the-art Weather Resistant and Ballistic Protective Clothing and Individual Equipment.

Army Pre-positioned Stocks Power Projection Logistics



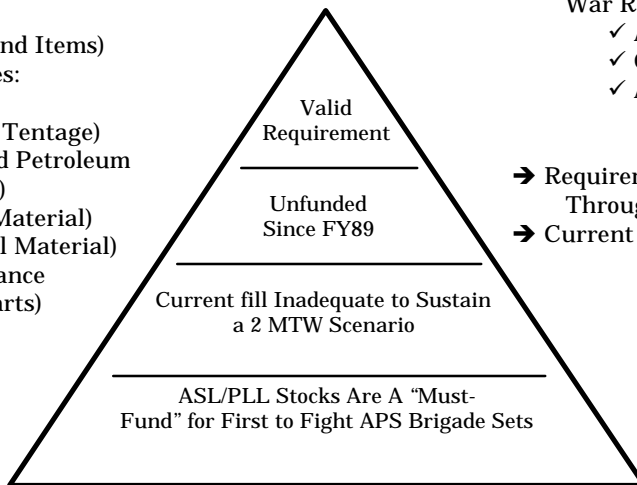
War Reserve 67

**Funding Army War Reserve
WR Secondary Item (WRSI) Requirements:
Must Happen to Make Strategic Stockpiles a Reality
"NOT JUST A CONCEPT"**

→WRSI: What Are They?

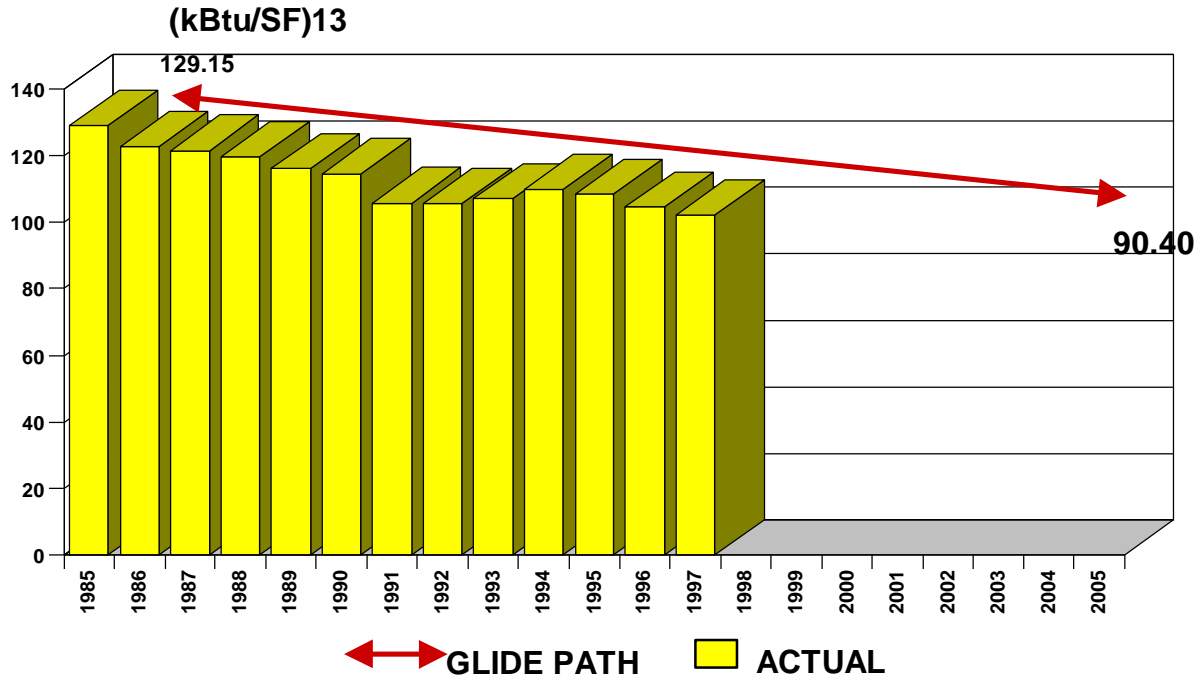
- All Classes of Supply Less:
 - ✓IIIB (Fuel)
 - ✓V (Ammo)
 - ✓VII (Major End Items)
- WRSI=Supply Classes:
 - ✓I (Rations)
 - ✓II (Clothing, Tentage)
 - ✓III (Packaged Petroleum Products)
 - ✓IV (Barrier Material)
 - ✓VIII (Medical Material)
 - ✓IX (Maintenance Repair Parts)

- Successful Funding and Fill of WRSI is Key to All Three Army War Reserve Areas:
 - ✓ AWR - Sustainment
 - ✓ Op Projects
 - ✓ ASL/PLLs - APS Brigade Sets



- Requirements Computed Through AWRAP
- Current Deficit = \$2.2B

ARMY FACILITY ENERGY CONSUMPTION FY 1985 - 2005



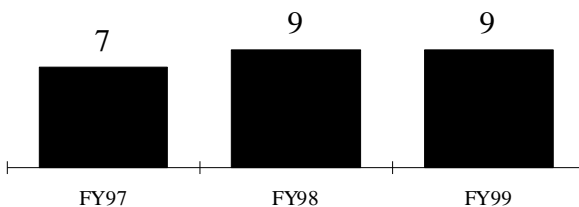
Source: Army Energy Office

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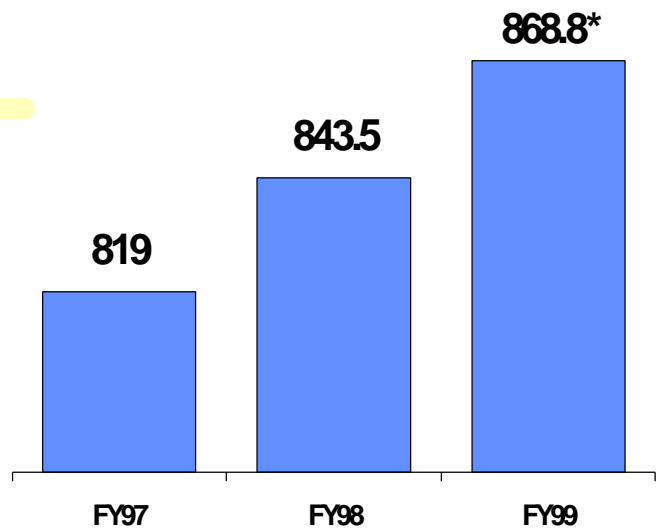
Energy Consumption



Army PCL Consumption (Millions of Barrels)



Army Energy Costs (\$M)



*This is an estimate. Increase in energy costs is based on expected price increases.

DOD Defense Working Capital Fund Activities

Supply Management *
Depot Maintenance*
Ordnance*
Information Services*
Commissary Operations
Printing & Publications
Transportation
Financial Operations
Distribution Depots
Research & Development (Navy)
Industrial Plant Equipment Services
Defense Reutilization & Marketing Service

*Army Activity Groups

Army Working Capital Fund

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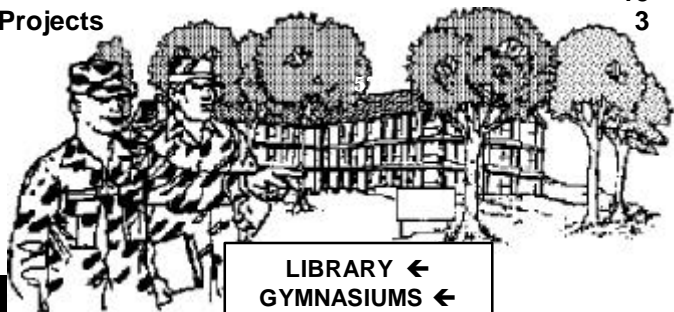
Overview of Army Working Capital Fund Activity Groups*

ACTIVITY GROUP	FY99 \$M			
	COSTS	REVENUES	CIV ES	MIL ES
Supply Management	6,846	9,647	3,417	17
Depot Maintenance	1,512	1,597	12,881	77
Ordnance	491	522	4,784	22
Information Services	162	171	850	128

* Previously called Army DBOF Businesses

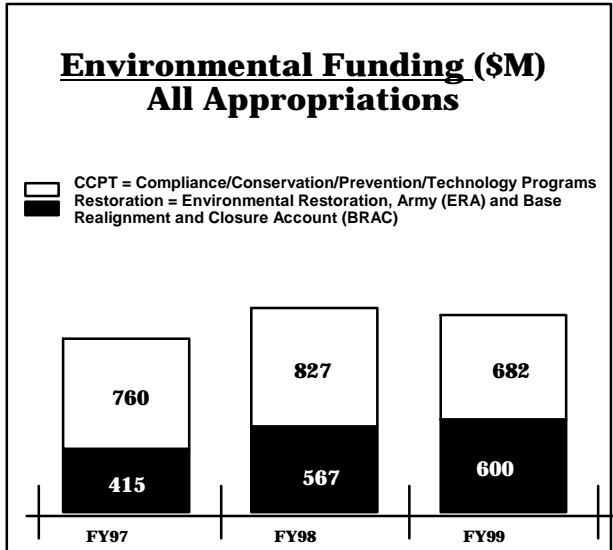
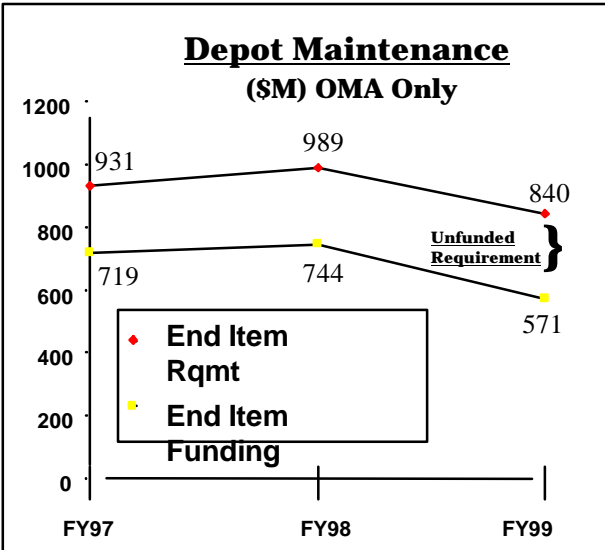
Army Community/Soldier Support

	<u>FY97</u>	<u>FY98</u>	<u>FY99</u>
OMA (\$M)			
Community/Soldier Support Base e.g., Libraries, Rec Ctrs, Sports Programs, Gymnasiums	162	165	175
Army Community Services e.g., Info & Referral/Fam Mbr Employment, Exceptional Fam Mbr, Consumer Affairs/Fin Plng, Relocation Assistance	40	43	42
Child Development Services e.g., Family & Ctr Based Care, Supplemental Options	113	110	123
Youth Services e.g., Youth Dev, Physical Fitness & Sports, School Age/Latch Key	28	24	29
OMA Total	343	342	369
MCA			
Phys Fit Trng Centers, Rec Ctr, Libraries (\$M) Number of Projects	0 (0)	0 (0)	16 (2)
Child Development Centers (\$M) Number of Projects	15 (3)	0 (0)	11 (2)
MCA Total (\$M)	15	0	27
Total Number of Projects	3	0	4



LIBRARY ←
 GYMNASIUMS ←
 FAMILY CENTER ←

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OTHER



ACRONYMS & DEFINITIONS

Acronyms and terms used throughout this booklet are defined below:

AA/Aaslt	Air Assault
AAF	Army Airfield
AAP	Army Ammunition Plant
ABN	Airborne
AC	Active Component
Acct	Account
Acq	Acquisition
ACFT	Aircraft Procurement, Army
ACR	Armored Cavalry Regiment
AD	Armored Division
Admin	Administration
ADPE	Advanced Data Processing Equipment
Adv	Advanced; also, Advertising
AFB	Air Force Base
AFH	Army Family Housing
AFHC	Army Family Housing Construction
AFHO	Army Family Housing Operations

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Acronyms & Definitions

AH-64	Apache Attack Helicopter
AGR	Active Guard and Reserve
AMC	Army Materiel Command; also Army Medical Center
AMMO	Ammunition Procurement, Army; also, Ammunition
AMT	Amount
ANZUS	ANG Army National Guard Australia, New Zealand, United States
APPN	Appropriation
ARL	Airborne Reconnaissance Low
Armor/Arm	Armored
ARNG	Army National Guard
ASL	Authorized Stockage List
ATACMS	Army Tactical Missile System
Aug	Augmentee
AUTH	Authorization
Auto	Automatic
A/V	Audio/Visual
AWCF	Army Working Capital Fund
AWR	Army War Reserve
AWRAP	Army War Reserves Automated Programs
BA	Budget Authority: The authority provided by law to enter into obligations which will result in immediate or future outlays of funds; also, Budget Activity
BASOPS	Base Operations
BAT	Brilliant Anti-Armor Submunition

BDE	Brigade
BFVS	Bradley Fighting Vehicle System
BMAR	Backlog of Maintenance and Repair
BN	Battalion
BRAC	Base Realignment and Closure
C+__	__days after the start of an operation
C-XX	Medium-Range Fixed Wing Aircraft
C2	Command and Control
C3	Command, Control and Communications
CAV	Cavalry
CBT	Combat
CH-47	Chinook Cargo Helicopter
Chem-Demil	Chemical Demilitarization
CIV	Civilian
Cloth	Clothing
Cmd	Command
CMS	Contingency Mutual Support
Commo	Communications
Conc	Concepts
Constant Dollars	A dollar value adjusted for changes in prices, stated in terms of a base year.

Acronyms & Definitions

72

Constr	Construction
CONUS	Continental United States
CONUSA	Continental U.S. Army
COSCOM	Corps Support Command
CS	Combat Support
CSS	Combat Service Support
CSSCS	Combat Service Support Control System
CTC	Combat Training Center
Ctr	Center
Ctrl	Control
Current Dollars	The dollar value of a good or service in terms of prices current at the time the good or service is sold.
DA	Department of the Army
DEF	Defense
Dem, Demo	Demonstration
DEM/VAL	Demonstration & Validation
Dev	Development
Diag	Diagnostic
Dist	Distribution
DIV	Division
DLRs	Depot Level Repairables
DM	Deutsche Mark--German unit of currency
DoD/DOD	Department of Defense
DODD	Department of Defense Directive
DOS	Days of Supply

DRMS	Defense Reutilization and Marketing Service
DWCF	Defense Working Capital Fund
Ed	Education
EH-60	Quickfix - Signal Intercept and Emitter Location System
Elect	Electronic(s)
Eng	Engineering
ENL	Enlisted
Envir	Environmental
ERA	Environmental Restoration Army
Equip	Equipment
ES	End Strength
Eval	Evaluation
EW	Electronic Warfare
Expend	Expenditure(s)
FA	Facilitative Assistance; also, Field Artillery
FAASV	Field Artillery Ammunition Support Vehicle
FAASV PIP	Field Artillery Ammunition Support Vehicle, Product Improvement Program
Fam	Family
FANS	Friendly Allied Nations Support
Fin	Financial
Fit	Fitness
FMTV	Family of Medium Tactical Vehicles

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Acronyms & Definitions

FHTV	Family of Heavy Tactical Vehicles
FP	Force Package
FT	Fort; also Full Time
FY	Fiscal Year--a yearly accounting period that is not related to the calendar year. For example, the U.S. Government FY 1998 accounting period extends from 1 October 1997 to 30 September 1998.
GPRA	Government Performance and Results Act
GS	General Schedule
GVPBAR	Ground Vehicle Propulsion Basic and Applied Research, Warren, Michigan
HDL	Harry Diamond Laboratories
HIV	Human Immunodeficiency Virus
HMMWV	High Mobility Multipurpose Wheeled Vehicle
HQDA	Headquarters, Department of the Army
HQ	Headquarters
IAW	In Accordance With
ID	Infantry Division; also, Identification
ID(L)	Infantry Division(Light)
ID(Mech)	Mechanized
IMA	Individual Mobilization Augmentee
Implement	Implementation
Improv	Improvement
Incl	Includes, Including
ING	Inactive National Guard
Inst	Institute
Intel	Intelligence
IRR	Individual Ready Reserve
JAVELIN	AAWS-M, Anti-Armor Weapon System--Medium
JCS	Joint Chiefs of Staff

JRTC	Joint Readiness Training Center, Ft. Polk, LA
KBtu	Thousands of British Thermal Units
LCR	Light Cavalry Regiment
LOG	Logistics
LOGCAP	Logistics Civil Augmentation Program
LT	Light
M&R	Maintenance and Repair
MAINT	Maintenance
Mbr	Member
MCA	Military Construction, Army
MCAR	Military Construction, Army Reserve
MCNG	Military Construction, Army National Guard
Meas	Measurement
Mech	Mechanized
Med	Medical, Medicine
MGMT	Management
MIL	Military
MILCON	Military Construction
MILPERS	Military Personnel
MIL TECH	Military Technician

Acronyms & Definitions

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Misc	Miscellaneous
MITA	Military Implementing Technical Agreement
MLRS	Multiple Launch Rocket System
MM	Millimeter
MOB	Mobilization
MODs	Modifications
MOT	Military Ocean Terminal
MPA	Military Personnel, Army
MR	Missile Range
MSE	Mobile Subscriber Equipment
MSL	Missile
MSLS	Missile Procurement, Army
MTW	Major Theater War
MYP	Multiyear Procurement
NASA	National Aeronautics and Space Administration
NATO	North Atlantic Treaty Organization
NBC	Nuclear, Biological and Chemical
NBPRP	National Board for the Promotion of Rifle Practice
NFIP	National Foreign Intelligence Program
NG	National Guard
NGPA	National Guard Personnel, Army
NIMA	National Imagery and Mapping Agency
NTC	National Training Center, Ft. Irwin, CA
NTV	Non-Tactical Vehicle
Obligations	Amounts or orders placed, contracts awarded, services rendered, or other commitments registered in official accounting records during a given period.

OCAR	Office of the Chief, Army Reserve
OCE	Organization Clothing and Equipment
OCIE	Organizational Clothing and Individual Equipment
OCONUS	Outside Continental United States (includes Alaska and Hawaii)
ODCSLOG	Office of the Deputy Chief of Staff, Army, for Logistics
ODS	Operation DESERT STORM
OMA	Operations and Maintenance, Army
OMAR	Operations and Maintenance, Army Reserve
OMNG	Operations and Maintenance, Army National Guard
OPA	Other Procurement, Army
OPROJS	Operational Projects
Ops	Operations
OPTEMPO	Operating Tempo
OSD	Office of the Secretary of Defense
OTSG	Office of The Surgeon General
Outlays net	Checks issued, interest accrued on the public debt, and other payments, of refunds and reimbursements.
O&M	Operations and Maintenance
PBD	Program Budget Decision

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Acronyms & Definitions

PCS	Permanent Change of Station
PERS	Personnel
Phys	Physical
PIP	Product Improvement Program
PL	Public Law
PLL	Prescribed Load List
Plng	Planning
PLS	Palletized Load System
POL	Petroleum, Oil and Lubricants
POMCUS	Prepositioning of Materiel Configured to Unit Sets
Prep	Preparedness
Prgm	Program
Proc	Procurement
Pubs	Publications
Pwr Proj	Power Projection
PY	Prior Year--the fiscal year preceding the year in which the budget is currently being executed; the last completed fiscal year.
QTY	Quantity
RC	Reserve Component (USAR & ARNG)
RCAS	Reserve Component Automation System
RDA	Research, Development, and Acquisition (includes Procurement and
RDTE	Research, Development, Test and Evaluation
Read. Enh.	Readiness Enhancement
Rec	Recreation
Recon	Reconnaissance
Regt	Regiment
Reqt	Requirement

Res	Reserve; also, Research
RIO Pact	Inter-American Treaty of Reciprocal Defense
RO/RU	Roundout/Roundup
ROTC	Reserve Officers Training Corps
RPA	Reserve Personnel, Army
RPM	Real Property Maintenance
RPMA	Real Property Maintenance Activities
SADARM	Sense and Destroy Armor
SATCOM	Satellite Communications
SAW	Squad Automatic Weapon
SEP BDES	Separate Brigades
SF	Square Foot or Special Forces
SOCOM	Special Operations Command
Spec	Specialized
SPT/SUP	Support
Sup	Supply
Surv	Surveillance; also, Survivability, Survival
Svc	Service
Sys	System
TAP	The Army Plan

Acronyms & Definitions

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Tact	Tactical
TBtu	Trillions of British Thermal Units
Tech	Technology, Technological
TIARA	Tactical Intelligence and Related Activities
TNG	Training
TOA	Total Obligational Authority--the sum of all direct budget authority granted (or requested) from the Congress in a given year, amounts authorized to be credited to a specific fund, and unobligated balances of budget authority from previous years which remain available for obligation.
TOW	Tube-Launched, Optically-Sighted, Wire-Guided
Trans	Transport, Transportation
UH-60	Blackhawk helicopter
U.K.	United Kingdom
USAR	U.S. Army Reserve
USARC	U.S. Army Reserve Command; also U.S. Army Reserve Center
USAREC	U.S. Army Recruiting Command
USAREUR	U.S. Army Europe
USARPAC	U.S. Army Pacific
USDB	U.S. Disciplinary Barracks
USPACOM	United States Pacific Command
Veh	Vehicle
WG	Wage Grade
WHNS	Wartime Host Nation Support
WON	Won--South Korean unit of currency
WRSA	War Reserve Support for Allies
WRSI	War Reserve Secondary Items
WTCV	Weapons and Tracked Combat Vehicles

YEN	Yen--Japanese unit of currency
\$B	Billions of Dollars
\$M	Millions of Dollars